MSRB Rule G-17 CDIAC

March 18, 2014 Tracy M McCraner Financial Management Director, City of San Diego **Complex Structure: Public Private Partnership P3**

Syndicate - Senior Manager has primary responsibility for G-17

> Should have typical disclosures:

Fair dealing & pricing practices
Unlike an FA the underwriter has NO fiduciary duty

and will look after their own financial interests

>Will review the OS as a responsibility to investors not issuer

Compensation is contingent upon successful close – inherent conflict

Complex Structure: Public Private Partnership P3

Conflict Disclosures: > Ordinary Course of Business **Refunded Bonds** > Payments to/from 3rd Parties Complex Financing Disclosures >Minimum denominations (\$250k) >QIB's >Private Letter > Risks P3's: **PAB expense > Muni Bonds Risk Transfers (Operating, Capital, Bonds)** Shadow Payments / Balloon Payments Payment guarantees – Need not to exceed \$

Complex Structure: Public Private Partnership P3

Be Prepared – Underwriter's are NOT advisors:

FA for rating agency/investor outreach & pricing
FA for project finance modeling
Bond and Project Financing Lawyers
Sophisticated financing team
Independent Engineers