CDIAC

CALIFORNIA
DEBT AND
INVESTMENT
ADVISORY
COMMISSION

SESSION TWO:

SECURITIES AND CREDIT MONITORING

JOHN JOHNSON

CASH MANAGER AND

INVESTMENT OFFICER

COUNTY OF SAN BERNARDINO

RAYMOND JOHNSON
APPLICATIONS SPECIALIST
BLOOMBERG LP

BRIAN STARR, CFA
INVESTMENT ANALYST
CITY AND COUNTY OF SAN FRANCISCO

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COUNTY OF SAN BERNARDINO

Credit Process



Issuer Approval Process

San Bernardino County Credit Group

- Consists of the Treasurer, Assistant Treasurer, Investment Officer, Assistant Investment Officer, and Investment Analyst(s).
- Support from Outside Investment Advisor

Issuer Approval Process

Credit Tools

- Bloomberg resources-Fundamental Analysis/Market Data/News
- S&P Capital IQ
- CreditSights
- Egan-Jones
- Fitch Credit Points
- Broker provided research
- Periodicals and media (WSJ, The Economist, Bloomberg TV, etc.)

Issuer Selection and Monitoring

Monitor market inventory for issuers that meet State Code and Investment Policy criteria AND meet portfolio tactical requirements

Identify short list of issuers to analyze

In-house and outside advisor workups and research

Formal issuer approval process

Ongoing analysis, compliance monitoring, and reporting to management

Evaluation



Issuer Approval Process

- Full Written Analysis & Summary
- Quarterly Tear Sheet
- Market Data
- Outside Advisor Tear Sheet/Write-up
- Third Party Write-ups (CreditSights, Fitch, etc.)
- Issuer Add Memo
- Approved Issuer List

O/N Only

FA: 2 WEEKS

2013 Q2

ENXTPA:GLE - Societe Generale Group

Economy, Industry

In France and much of Europe, real GDP growth has been flat and is expected to remain relatively weak with low inflation expected at about 1%. France had a mild recession with negative growth in Q412/Q113. The euro is expected to remain fairly strong into the summer following the recent Fed meeting suggesting an easing up on QE. Rising unemployment is at 10.8% and fiscal tightening has dragged on the domestic activity. Despite this, France is the second largest economy in the EU and has remained relatively resilient. France is expecting .2% growth in Q313 after coming out of a small recessionary period.

Agency	L/T	Since	S/T	Outlook
Agency S&P	A	1/23/2012	A-1	Negative
Moody's Fitch	A2	6/21/2012	P-1	Stable
Fitch	A	7/17/2013	F1	Stable
EganJones	BB	5/31/2013		
CreditSights	A3	2/22/2010		

Stock Price	2013 Q2	QoQ	YoY
ENXTPA:GLE	26.40	3.00%	43.40%
MSCI Europe/Financials (58.83	0.67%	126.54%

Issuer Description

Societe Generale attracts deposits and offers commercial, retail, investment, and private banking services. The Bank offers consumer credit, vehicle lease financing, information technology equipment leasing, life and non-life insurance, custodian services, trade and project financing, currency exchange, treasury services, and financial and commodities futures brokerage services.

Analysis

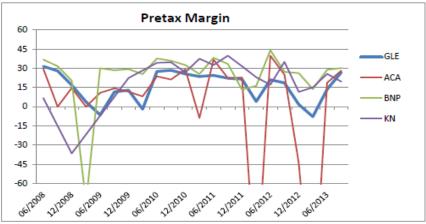
SocGen's Q213 reported net banking income of EUR 6.28 vs. EUR 6.38 at Q12, a flat/very slight decline. Net income improved to EUR 955MM over Q113 when SocGen reported EUR 364MM profit, and also improved over Q412 when the bank reported a EUR 476MM loss from higher cost of risk and net banking income being impacted by slower global growth. French network earnings were slightly higher in 1H13. SocGen reported EUR 2.68 in non-economic charges related to valuation of its own debt, non-recurring items and deleveraging assets in FY2012 which led to reported FY2012 profit of EUR 774MM vs. EUR 3.48 without specified adjustments. The bank's CIB unit improved during 1H13, reporting +8% gross operating income to EUR 1.58 vs. EURI 1.488. All units produced positive operating income with exception to its int'l Retail Banking unit which reported EUR 871MM in operating income. SocGen has recently divested itself of its stake in Greek bank, Geniki, money manager TCW in the U.S. and sold some loans as part of its deleveraging of assets, particularly related to Int'l assets. Additionally, SocGen completed its sale of its 77.17% stake in Nat'l Societe Generale Bank (NSGB) which generated EUR 370MM in Q113 and is expected to boost its Core Tier I ratio by 32 bps by the end of FY2013. Lending in Europe has declined as the EU and sovereigns implement austerity plans to improve fiscal positions. Also, the monetary policy measures of the ECB such as the Long-Term Refinancing Operations (LTRO) and open market operations have not led to banks to increase lending. This being a function of banks' deleveraging and slower economic growth. SocGen has significantly reduced its legacy assets from the financial crisis period to EUR 6.18 (per SocGen's 1H13 results document) at end of Q213 from EUR 16.58 at the end of June 2011. The bank's Basel III Core Tier I ratio was 9.4% (proforma CRR/CRD4 rules) with the bank expecting to reach a Basel III ratio of 9.5% by the end of FY2013. The bank's cost reduction plan is targeted over 2012-2015 for EUR

Revenue	2013 Q2	QoQ	YoY
GLE	5,147	886	(303)
ACA	3,728	640	53
BNP	8,937	(140)	(2,060)
KN	1,591	(111)	(84)

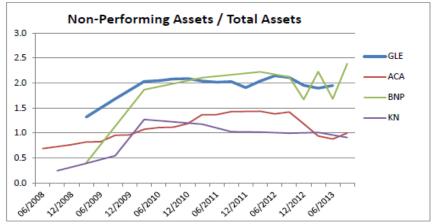
	GLE		Peer Min	Peer Max
Tier 1 Cap.		12.50	11.70	13.60
Tot. Cap		12.70	13.20	15.60
Eff Ratio		71.10	68.00	80.50
Int.Inc./Asset		0.93	0.34	1.14
Prov/Loans		0.97	0.34	0.63

MIR	CDS Sprd
GLE	179
ACA	185
BNP	150
KN	169

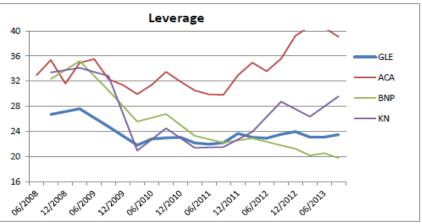
Quarterly Tear Sheet



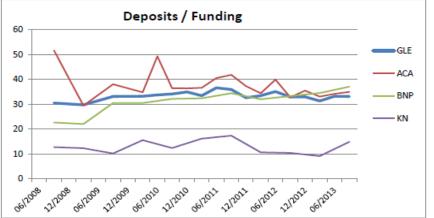
SocGen's pretax margin deteriorated in '12 as it deleveraged assets and implemented cost savings during the global slowdown, but has shown improvement. Net banking income impacted by weak activity in Europe and Central and Eastern Europe (CEE).



NPAs remain a concern for SocGen, but the bank has reduced periphery exposure and riskweighted assets. NPAs have remained level with about 8% reduction since the 1H12. Int'l bank impairments have improved in Russia and CEE.



SocGen's leverage has remained fairly steady and improved over 2008-2009 as the bank reduces its RWA level by managing down its legacy assets and selling higher risk/non-performing assets.



SocGen's deposits to funding have been stable in current period at 33%. The bank has improved its loan/deposit ratio to 114% vs. 125% in Q212.

Analysis Summary

Societe Generale Review for O/N investment

Summary

Societe Generale is a large French bank that was placed on 'Hold' since 5/30/12, with no investments made since August 2011 when European banks' CDS price levels spiked due to a worsening of European market conditions and from the Greek sovereign debt crisis taken place during that time period. CDS prices peaked for European banks during November 2012 as events unfolded about the European sovereign debt crisis starting with Greece's fiscal debt crisis.

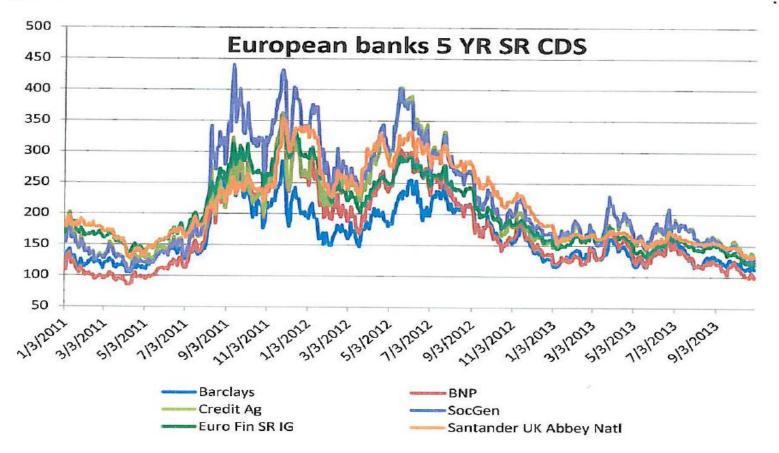
Europe fell into recession following the 2008 financial crisis. During 2009-2012, the European Central Bank (ECB) developed measures to prevent the European countries and banking systems from falling apart, to avoid bank defaults, and prevent bank deposit runs.

Greece budgetary and fiscal troubles surfaced during 2010 and led to Europe region issues surfacing elsewhere about their fiscal solvency. The Federal Reserve adjusted its dollar liquidity swap arrangements with central banks including: Canada, England, Japan, European region, and Switzerland as well as currency liquidity swap arrangements to aid financial institutions in countries unable to get financing or loans. The ECB purchased sovereign bonds

Additionally, the European Financial Stability Facility (EFSF) was created by the euro area Member States following decisions taken on 5/9/10 within the framework of the Ecofin Council. The EFSF mandate was to safeguard financial stability in Europe by providing financial assistance to euro Member States as was created and a temporary rescue mechanism. In October 2010, the creation of a permanent rescue mechanism, the European Stability Mechanism (ESM) was developed and utilized on 10/8/12.

Analysis Summary

Societe Generale and its trading CDS peers have all experienced a reduction in CDS spread since the sovereign crisis was more acute. The next year may produce some more periods of volatility within Europe, but expectations are for a more stabilized Europe; although slower growth.



Analysis Summary

Conclusion

- Societe Generale is one of the largest French banks with a dominant banking presence in France and is classified as a global systemically important bank.
- Tier 1 and Total Capital ratios stood at 13.5% and 15.2% at Q313 versus 10.7% and 12.6% at Q210, respectively. This reflects a buildup in capital as most banks have done to meet more stringent capital requirements ahead within the banking sector. Societe Generale's Basel III Tier I ratio, taking account Europe's CRR/CRD4 rules was 9.9% and its total capital ratio stood at 13.1%.
- Societe Generale's YTD 2013 results reflect a EUR 1.9B profit while operating income is down 30% from a higher cost of risk. While the bank has provisioned more the past two years, the bank continues to generate net earnings from its diversified set of financial services while still maintaining fairly stable income from its French banking network. Any significant deterioration in its French network, international banking, or the bank taking large

writedowns within its corporate unit would result in limiting or withholding O/N investments in Societe Generale.

• Rating agencies still factor support of the French banking sector from France with S&P commenting on 11/8/13, "We believe that the French government would remain willing and able to support these systemic banks during a period of banking system stress". France's long-term ratings were recently downgraded by both, S&P and Fitch to AAu/AA+, respectively. France has been able to borrow at low rates successfully with labor and tax reform its main focus to improve its trade position. France contracted .1% in the most recent quarter. Recent economic indicators were slightly worse than expected given weaker auto production and manufacturing.

Sources: Bloomberg, bank presentations/filings, CapitalIQ, rating agency resources, news articles.

Formal Issuer Approval Memo

CALIFORNIA
DEBT AND
INVESTMENT
ADVISORY
COMMISSION

INTEROFFICE MEMO

DATE: November 21, 2013

PHONE: 387-6379



FROM: ROBIN DERDOWSKI, Investment Analyst Auditor-Controller/Treasurer/Tax Collector

TO: LARRY WALKER

Auditor-Controller/Treasurer/Tax Collector

OSCAR VALDEZ, Assistant Auditor-Controller/Treasurer/Tax Collector
Auditor-Controller/Treasurer/Tax Collector

JOHN JOHNSON, Cash Manager/Investment Officer Auditor-Controller/Treasurer/Tax Collector

SUBJECT: RECOMMENDATION TO REVISE SOCIETE GENERALE LIMIT TO OVERNIGHT FROM HOLD

> ISSUER: Societe Generale North America (SOCNAM)/ Societe Generale NY (SOGNNY)

RECOMMENDATION: Approve Societe Generale for overnight purchases from Hold

CURRENT RATINGS: <u>S&P/Moody's/Fitch</u> Short A-1/P-1/F1 Long: A Neg/A2/A

- Societe Generale is one of the largest French banks with a dominant banking presence in France and is classified as a global systemically important bank.
- Societe Generale's Tier I and Total Capital ratios have improved to 13.5% and 15.2% at Q313 versus 10.7% and 12.6% at Q210, respectively. From a Basel III pro forma standard, the bank's core Tier I ratio was 9.9%, and while lower to its peer group, still remains adequate and reflects material improvement from several years ago as the bank restructures business operations to comply with regulatory bank standards and improve its business performance.
- The bank's YTD 2013 results reflect a 20% reduction banking income due to the macroeconomic environment in Europe as well as a low rate environment impacting net interest margin. However, Societe Generale has produced net positive earnings from its diversified sources of

Recommendation to Revise Societe Generale Limit to Overnight From Hold November 21, 2013 Page 2 of 2

earnings within its three primary business segments. YTD 2013 pretax income of EUR 2.7B and profit EUR 1.9B compares to FY 2012 pretax profit of EUR 2.7B and profit of EUR 774MM when the bank reported higher impairments and charges.

 PFM has recently extended its limit on Societe Generale to 3 months from 2 weeks given recent developments of European regulatory measures, easing liquidity concerns about tending in the European market as well as seeing some gradual improvement in Europe. Fiscal and austerity plans implemented within countries have led to less market instability. The sovereign debt crisis market volatility witnessed during 2011-2012 has eased.

RD:rlr

APPROVAL:

Cash Manager/Investment Officer Oscar Valdez	
Oscar Valdez	D-1-
	Date
Assistant Auditor-Controller Treasurer/Tax Collector	

Auditor-Controller/Treasurer/Tax Collector

Approved Issuer List

		CR*		S/T RATI	NGS		L/T RATII	NGS		OUTLOO	K		
TICKER	ISSUER	#	S&P	MDY	FI	S&P	MDY	FI	S&P	MDY	FI	LIMIT	FA LIMIT
HNDAF	AMER HONDA FIN	5.3	A-1	P-1	F1	A+	A1	Α	STABLE	STABLE	STABLE	185D	5 years
BMOHAR	BMO HARRIS BANK NA	5.0	A-1	P-1	F1+	A+	A2	AA-	STABLE	STABLE	STABLE	1 year	3 years
вмосні	BANK OF MONTREAL CHICAGO	4.3	A-1	P-1	F1+	A+	Aa3	AA-	STABLE	STABLE	STABLE	1 year	3 years
BMTLCH	BANK OF MONTREAL CHICAGO	4.3	A-1	P-1	F1+	A+	Aa3	AA-	STABLE	STABLE	STABLE	1 year	3 years
вмосне	BANK OF MONTREAL CHICAGO	4.3	A-1	P-1	F1+	A+	Aa3	AA-	STABLE	STABLE	STABLE	1 year	3 years
BNS	BANK OF NOVA SCOTIA	4.0	A-1	P-1	F1+	A+	Aa2	AA-	STABLE	STABLE	STABLE	400D	3 years
BNSHOU	BANK OF NOVA SCOTIA HOUS	4.0	A-1	P-1	F1+	A+	Aa2	AA-	STABLE	STABLE	STABLE	400D	3 years
BNSHTX	BANK OF NOVA SCOTIA HOUS	4.0	A-1	P-1	F1+	A+	Aa2	AA-	STABLE	STABLE	STABLE	400D	
BCSNY	BARCLAYS BANK PLC NY	6.0	A-1	P-1	F1	A	A2	Α	STABLE	NEG	STABLE	Hold	Hold
BCSFUN	BARCLAYS US FUNDING LLC	6.7	A-1	P-1	F1	A-	A3	Α	STABLE	NEG	STABLE	Hold	Hold
PARFIN	BNP PARIBAS FINANCE INC	5.3	A-1	P-1	F1	A+	A2	A+	NEG	STABLE	STABLE	O/N only	6 months
BNPPNY	BNP PARIBAS NY BRANCH	5.3	A-1	P-1	F1	A+	A2	A+	NEG	STABLE	STABLE	O/N only	6 months
BNPPSF	BNP PARIBAS SF BRANCH	5.3	A-1	P-1	F1	A+	A2	A+	NEG	STABLE	STABLE	O/N only	6 months
CMBDE	CHASE BANK USA NA	4.3	A-1	P-1	F1	A+	Aa3	A+	STABLE	STABLE	STABLE	Hold	5 years
CBANY	COMMONWEALTH BK AUSTR NY	3.7	A-1+	P-1	F1+	AA-	Aa2	AA-	STABLE	STABLE	STABLE	545D	3 years
DBKFIN	DEUTSCHE BANK FINL LLC	5.7	A-1	P-1	F1+	А	A2	A+	STABLE	NEG	STABLE	O/N only	4 months
DBNY	DEUTSCHE BANK NY	5.7	A-1	P-1	F1+	А	A2	A+	STABLE	NEG	STABLE	O/N only	4 months
FNDN	FANNIE MAE	1.5	A-1+	P-1	F1+ *-	AA+	Aaa	AAA *-		STABLE			
FCDN	FEDERAL FARM CREDIT BANK	1.5	A-1+	P-1	F1+ *-	AA+	Aaa	AAA *-		STABLE			
FHDN	FEDERAL HOME LOAN BANK	1.5	A-1+	P-1	NR	AA+	Aaa	NR		STABLE			

CALIFORNIA DEBT AND INVESTMENT ADVISORY COMMISSION

Approved Issuer List

SAN BERNARDINO COUNTY

Approved Issuer List 12/30/2013

Update to list
Change
Negative Rating Action
Neutral-Slight Negative/Developing Rating Action
Neutral-Slight Positive/Developing Rating Action
Positive Rating Action
•

Add Deutsche Bank NY YCD program to Approved Issuer List (AIL)

Investment	Grade	Rating	Scales
mi roo amone	J. 440		004100

Short-ter	rm scale (ST)	Long-term Scale (LT)				
S&P	Moody's	Fitch	S&P	Moody's	Fitch	Score*	
A-1+		F1+	AAA	Aaa	AAA	1.0	
A-1	P-1	F1	AA+	Aa1	AA+	2.0	
A-2	P-2	F2	AA	Aa2	AA	3.0	
A-3	P-3	F3	AA-	Aa3	AA-	4.0	
			A+	A1	A+	5.0	
			Α	A2	Α	6.0	
			A-	A3	A-	7.0	
			BBB+	Baa1	BBB+	8.0	
			BBB	Baa2	BBB	9.0	
			BBB-	Baa3	BBB-	10.0	

*Adjust by 0.5 for positive and negative watch

Investment Policy and State Government Code restricted

INVESTMENT GUIDELINES

Per program investment limits beyond stated policy

INVESTMENT TYPE LIMIT

Agency Repo (deliverable)
Callable Agencies
CP, CD/YCDs
Corporate Notes
Floating Rate Note (Floaters)
Mutual Funds

\$200MM per firm
25% of Pool Balance
Subject to 5% overall issuer limit
Subject to 5% overall issuer limit
20% of Pool Balance

\$350MM per Agency Money Market Mutual Fund

Monitoring Approved Issuers

- Ongoing analysis including quarterly tear sheets
- Monitoring and reporting of rating actions
- Monitoring and documentation of material news
- Monitoring of market indicators (CDS, stock prices, patterns of issuance, offer spreads, option activity, etc.)
- Outside Advisor monitoring and consultation
- Recommendations to management regarding tenor,
 % exposure, buy, do not buy, hold, or sell

Issuer Limit	210,763,655	210,763,655	100,000,000	n/a	n/a	n/a		Issuer %	Compliance
Sector	Cert of Deposit	Commercial Paper	Corporate Notes	Federal Agencies	Money Market	U.S. Treasuries	Grand Total		
America Honda Finance		65,995,098.00					65,995,098.00	1.57%	yes
Bank of Montreal	194,980,562.00						194,980,562.00	4.63%	yes
Bank of Nova Scotia	49,992,556.75	124,982,075.00					174,974,631.75	4.15%	yes
BNP Paribas		70,000,000.00					70,000,000.00	1.66%	yes
Deutsche Bank		150,000,000.00					150,000,000.00	3.56%	yes
Federal Farm Credit Bank				144,960,216.30			144,960,216.30	3.44%	yes
Federal Home Loan Bank				140,990,578.30			140,990,578.30	3.34%	yes
Federal Home Loan Mortgage Corp				783,147,891.00			783,147,891.00	18.58%	yes
Federal National Mortgage Assoc				602,590,264.70			602,590,264.70	14.30%	yes
Federated Money Market Fund					30,000,000.00		30,000,000.00	0.71%	yes
Fidelity Money Market Fund					27,000,000.00		27,000,000.00	0.64%	yes
General Electric		69,998,760.00	25,185,850.00				95,184,610.00	2.26%	yes
Nordea Bank	149,966,403.25						149,966,403.25	3.56%	yes
Royal Bank of Canada	125,025,567.50						125,025,567.50	2.97%	yes
Svenska Handelsbank	89,996,140.65						89,996,140.65	2.14%	yes
Toronto Dominion	163,060,915.50						163,060,915.50	3.87%	yes
Toyota		124,968,575.00					124,968,575.00	2.96%	yes
U.S. Bank	74,980,920.25						74,980,920.25	1.78%	yes
U.S. Treasury						732,605,489.50	732,605,489.50	17.38%	yes
Wells Fargo	124,958,969.00						124,958,969.00	2.96%	yes
Westpac Banking Corp. NY	149,886,260.75						149,886,260.75	3.56%	yes
Grand Total	1,122,848,295.65	605,944,508.00	25,185,850.00	1,671,688,950.30	57,000,000.00	732,605,489.50	4,215,273,093.45		
% of Portfolio	26.64%	14.37%	0.60%	39.66%	1.35%	17.38%			
Sector Limit	30%	40%	10%	100%	15%	100%			
Compliance	yes	yes	yes	yes	yes	yes			

	Commercial Paper										
		Com		Adjusted Capacity							
<u>Issuer</u>	Amount Invested	Recently Active?	Sector Capacity	By Issuer	Day Limit	<u>In Compliance?</u>					
America Honda Finance	\$65,995,098	Yes	\$143,933,402	\$143,933,402	185 days	Yes					
Bank of Nova Scotia	\$124,982,075	Yes	\$84,946,425	\$34,953,868	400 days	Yes					
Barclays	\$0	Yes	\$209,928,500	\$209,928,500	0 days	Yes					
BNP Paribas	\$70,000,000	Yes	\$139,928,500	\$139,928,500	1 days	Yes					
CBA	\$0	Yes	\$209,928,500	\$209,928,500	545 days	Yes					
Deutsche Bank	\$150,000,000	Yes	\$59,928,500	\$59,928,500	1 days	Yes					
General Electric	\$69,998,760	Yes	\$130,001,240	\$130,001,240	735 days	Yes					
Goldman Sachs	\$0	Yes	\$209,928,500	\$209,928,500	1 days	Yes					
JP Morgan Chase	\$0	Yes	\$209,928,500	\$209,928,500	0 days	Yes					
Nordea Bank	\$0	Yes	\$209,928,500	\$59,962,097	95 days	Yes					
Rabobank	\$0	Yes	\$209,928,500	\$209,928,500	1 days	Yes					
Societe Generale	\$0	Yes	\$209,928,500	\$209,928,500	1 days	Yes					
Svenska Handelsbank	\$0	Yes	\$209,928,500	\$119,932,359	95 days	Yes					
Toyota	\$124,968,575	Yes	\$84,959,925	\$84,959,925	275 days	Yes					
U.S. Bank	\$0	Yes	\$209,928,500	\$134,947,580	735 days	Yes					
Wells Fargo	\$0	Yes	\$209,928,500	\$84,969,531	400 days	Yes					
TOTALS	\$605,944,508		\$2,742,982,992								
OVERALL COMPLIANCE LIMIT			\$1,080,164,729								

Fitch Ratings Fund Credit Quality Rating Matrix						
Fund Name:	San Bernardino Cou	nty Investment Pool				
Date:	February 14, 2014					
Fund Credit Rating:	AAA					
Bond Fund WARF:	0.156					
Fund Volatility Rating:	V1					
Market Risk Factor:	1.1					
Evend Cualit Dating						

F_{l}	und	<u>Credi</u>	it Rati	ng

	Weighted Average Rating Factor (\$ Amount)						
Dating Catagony	<=90 days	Factor	> 90 but <= 397 days	Factor	> 397 days	Factor	Bond Fund WARF
Rating Category							
GOVT	\$50,162,025.00	0.00	\$606,749,395.00	0.00	\$1,697,403,468.80	0.19	0.0765
AAA	\$57,000,000.00	0.05	\$0.00	0.10	\$0.00	0.19	0.0007
AA	\$0.00	0.10	\$88,067,435.50	0.19	\$0.00	0.64	0.0040
A	\$0.00	0.19	\$0.00	0.64	\$0.00	1.58	0.0000
BBB+	\$0.00	0.64	\$0.00	1.58	\$0.00	4.54	0.0000
BBB	\$0.00	0.64	\$0.00	1.58	\$0.00	4.54	0.0000
BBB-	\$0.00	4.54	\$0.00	4.54	\$0.00	4.54	0.0000
BB	\$0.00	17.43	\$0.00	17.43	\$0.00	17.43	0.0000
В	\$0.00	32.18	\$0.00	32.18	\$0.00	32.18	0.0000
CCC	\$0.00	62.80	\$0.00	62.80	\$0.00	62.80	0.0000
CC	\$0.00	100.00	\$0.00	100.00	\$0.00	100.00	0.0000
C	\$0.00	100.00	\$0.00	100.00	\$0.00	100.00	0.0000
F1+	\$884,930,238.40	0.10	\$374,822,846.75	0.19	\$0.00	0.64	0.0379
F1	\$355,995,093.00	0.19	\$74,956,741.00	0.64	\$25,185,850.00	1.58	0.0369
F2	\$0.00	0.64	\$0.00	1.58	\$0.00	4.54	0.0000
F3	\$0.00	4.54	\$0.00	4.54	\$0.00	4.54	0.0000
TOTALS =	\$1,348,087,356.40		\$1,144,596,418.25		\$1,722,589,318.80		0.156
							\$4,215,273,093.45

Morning Compliance Email to Management

Below is the daily report for 2/14/14.

Market Value	\$4,215,273,093
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Effective Duration 1.088

Duration to Maturity 1.147

Expected WAM 401.9 days

Floater WAM 172.0 days

Compliance YES

Current Callable Structure 6.8% callable

Callable Structure w/ Forwards 6.8% callable

Floater Structure 4.2% floaters

% of Maturities Under 12 Months 58.1%

Considerations

- What is your capability to manage credits in your portfolio? What resources are available to you?
- Should you build in-house capability or hire an outside investment advisor?
- Discretionary or passive advisor?
- Does the net additional return justify the cost and risk?
- What is the political climate at your agency? (Social responsibility, conflicts of interest, risk tolerance, and participant makeup)

Disclosure

Any information presented in this presentation should not be relied upon as current issuer specific credit advice. Data referenced in this presentation is for illustrative purposes only and does not represent comprehensive analysis or specific issuer recommendations.

Contact:

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CDIAC

CALIFORNIA
DEBT AND
INVESTMENT
ADVISORY
COMMISSION

SECURITIES AND CREDIT MONITORING

BRIAN STARR, CFA
INVESTMENT ANALYST
CITY AND COUNTY OF SAN FRANCISCO

Help!

- □ How do I add and manage credit??
 - We have a small portfolio
 - We don't have many resources
 - We don't want to take a lot of risk
 - We **do** want to invest in credit



- Understand
 - Behavioral, Political, Capital Markets
- □ Plan
 - Develop guidelines and processes
- □ Implement
 - Just do it

Plan

Do

- Behavioral
 - Investment manager
 - Supervisors
 - Oversight / governing bodies

- □ Bridgewater (<u>www.bwater.com</u>)
 - \$88.6B AUM
 - "Principles", by Ray Dalio, 123 pages
 - Do not address principles of investing
 - Obsession with being honest with yourself

- □ Political
 - Non-profit motivation
 - Form over substance
 - Distortion by simplification

After thorough evaluation, you buy an Oil & Gas Corp. bond. Interest rates shift. An activist chains himself to an oil platform. Profits are high...

Capital markets

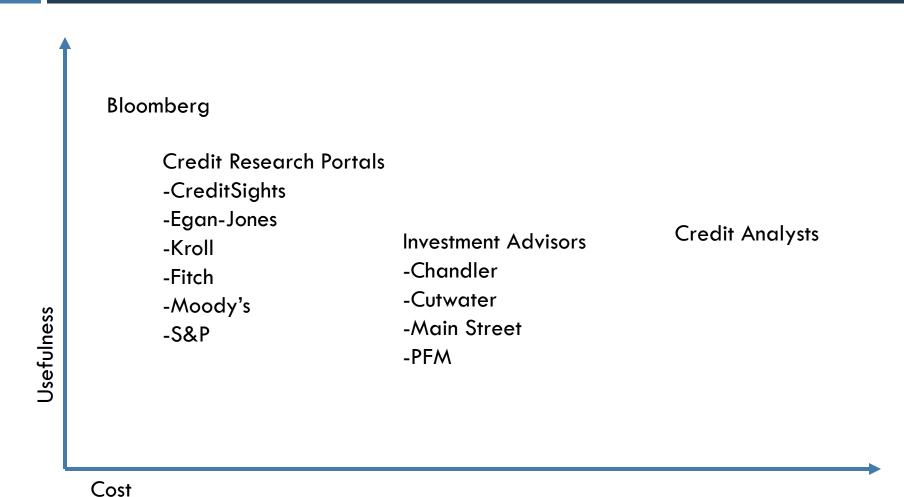
- What is credit to you?
 - Caused a crisis? Municipal bonds? Counterparties?
- Structures
 - Subordination, collateralization, recourse
- Risk exposures
 - The only good reason to utilize credit.
- Ratings
 - LIBOR-like issues
- Spreads/market prices
 - No such thing as a free lunch

Plan

- □ Policy/Guidelines
 - Resource allocation
 - Objective & formal constraints
 - Informal constraints & tolerances

- □ Processes/Procedures
 - Credit review & approval
 - Approved Issuer List
 - On-going review
 - Portfolio monitoring





*** only as it pertains to managing credit internally ***

DEBT AND INVESTMENT ADVISORY COMMISSION

Plan - Policy/Guidelines

- □ \$200mm portfolio
- □ Target 15% credit
- Expected "additional" spread: 20bps

- Credit-related expenditures should not exceed \$60,000/year
- > Or outsource to a money manager

- Objective
 - Why are you torturing yourself?

- □ Formal constraints
 - State Code
 - Investment policy
 - With these constraints, can you realistically achieve your objective?

- □ Investment Policy
 - Build in tolerance
 - Sale restrictions
 - Each security has characteristics to be addressed:
 - Sub-asset class (maximum allocation?)
 - Issuer (parent or subsidiary?)
 - Ratings (issue or issuer?)
 - Structure
 - Term
 - Issue size
 - Seniority

- Informal constraints and tolerances
 - Internal restrictions more stringent than policy
 - May be issuer-specific
 - Know what you will do before you have do it

■ When an issuer you hold is indicted in an accounting scandal and the bond you bought at par is trading at 85, what will you do?

Credit Review and Approval

- Choosing issuers
 - Issuer solvency and liquidity
 - Solvent = sustainable; liquid = body armor
 - You won't out-analyze Wall Street
 - Use market data, not ratings as an evaluation tool
 - Search for sinkholes
- Approving issuers
 - Regular Credit Committee meetings
 - New credits: Tell the story, focus on fat tails
 - Old credits: Relevant updates

- □ Approved Issuer List
 - **■** Effective date
 - Names of reviewed issuers
 - Status of approval
 - Approved subsidiaries
 - Maximum allocation
 - Maximum term
- > Aside: In most cases, an 2 year XYZ Corp. bond is *more than* twice as risky as a 1 year XYZ Corp. bond.

- □ On-going review
 - Harder than initial review because focus wanes
 - □ In IG, everything looks creditworthy initially
 - Understand any changes
 - Earnings / cash flow / balance sheet
 - Strategy, acquisitions, divestures
- > As with initial analysis, can be as deep or cursory as you deem appropriate

- Portfolio monitoring
 - Real-time oversight of credit exposure
 - Bloomberg and/or Google Alerts
 - Changes in equity prices
 - CDS levels
 - Company news
- Remember: Financial statements are backward looking and too late.

Implement

- Construct your credit portfolio
 - Know what the credit portfolio should look like even before the first purchase
- □ Trade intelligently
 - Take advantage of supply/demand
 - ■New issue
 - Index construction
 - Regulatory constraints

A well-covered rear...

- Understands the objectives and risks of each investment and the portfolio
- Follows policies and procedures to maintain compliance
- Has a reasonable and adequate basis for investment decisions

> Credit blows up; build a bomb shelter

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COMMISSION

CREDIT ANALYSIS AND MONITORING

RAYMOND JOHNSON
BLOOMBERG LP
APPLICATION SPECIALIST

Credit Workflow Approach

- Compiling and Updating Fundamental Information
- Conducting Comparative Credit Analysis
- Monitoring Ratings and Company Releases
- Yield and Credit Curve Analysis
- Price Discovery
- Bond Yield Analysis (Fixed and Floating)
- Confirmation and Communication

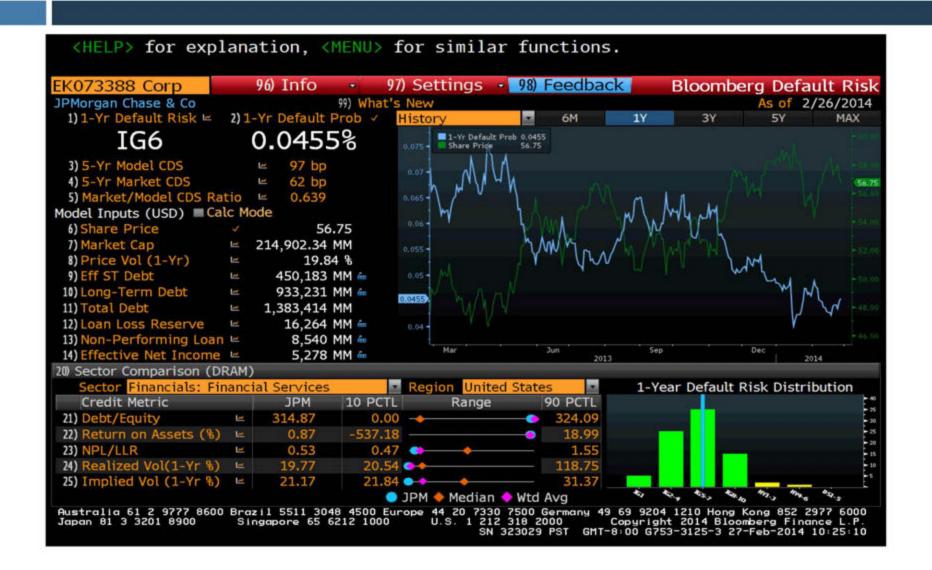
Analyzing Credit

J640536 Corp 96 Actions	• 97) Outpu	ıt • 98) S∈) Feedback	The Part of the Pa	al Analysis
ells Fargo & Co				iods 10 Quar	ters Cu	rrency USD
1) Key Stats 1) 1/5 1) B/5 4 C/F	and the second s		Addl 8 ESG		1	
10 Profitability 10 Growth 13 Credit n Millions of USD except For Share	14 Liquidity Q4 2013	Yield Analysis Q3 2013	10 DuPont Ana Q2 2013	Q1 2013	Q4 2012	Q3 2012
Period ending	2013-12-31	2013-09-30	2013-06-30	2013-03-31	2012-12-31	2012-09-30
criod chaing	2010 12 01	2013 07 30	2015 00 50	2015 05 51	2012 12 31	2012 07 50
Total Debt/EBIT	6.34	6.48	5.85	6.34	6.48	6.69
Met Debt/EBIT	-0.82	0.13	0.45	0.91	0.89	2.39
Cash Interest Paid	1,075.0	1,216.0	1,035.0	995.0	1,379.0	1,256.0
Common Equity/Total Assets	10.08	10.19	10.30	10.28	10.17	10.36
Long-Term Debt/Equity	89.47	89.57	75.33	77.23	80.16	83.82
Long-Term Debt/Capital	40.49	40.44	35.85	36.03	37.09	38.61
Long-Term Debt/Total Assets	10.02	10.16	8.56	8.78	8.95	9.51
Total Debt/Equity	120.98	121.47	110.12	114.38	116.14	117.1
Total Debt/Capital	54.75	54.85	52.41	53.35	53.73	53.94
Total Debt/Total Assets	13.55	13.78	12.52	13.01	12.97	13.29
Net Debt/Equity	-15.69	2.43	8.40	16.44	15.97	41.86
Net Debt/Capital	-7.10	1.10	4.00	7.67	7.39	19.28
						-

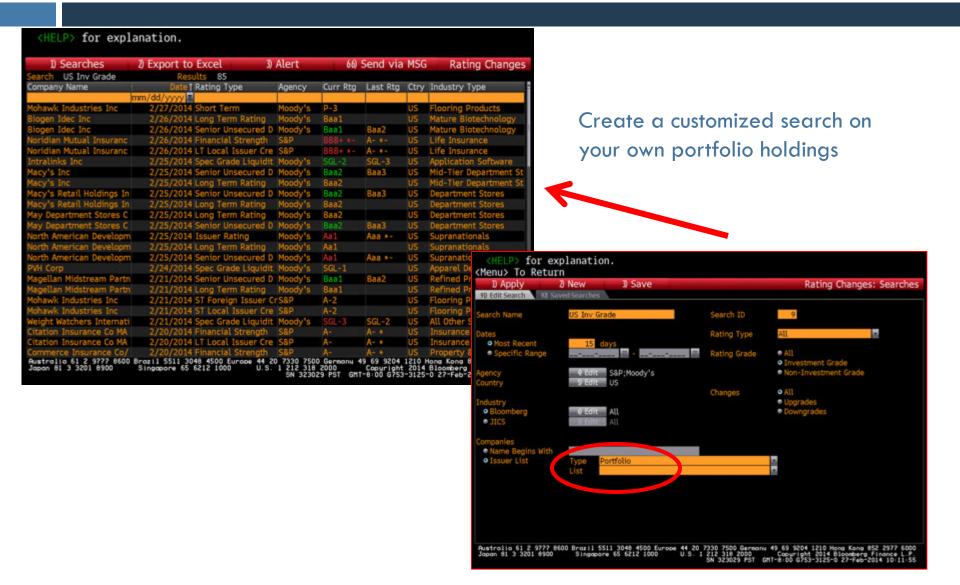
Comparative Credit Analysis

E Float 02/25/16 Cor	p 1) Cu	stomize Fie	elds 9	Feedbac	ck C	redit Co	mparable Analys
ohn Deere Capital Corp							2) Edit Pe
ummary	vs History	vs Peers	the same of the same of the same of	r Ratings (C			
aluation Multiples	Neutral	Neutral	Moodys	A2		2009 Outl	
arket Metrics	Better	Better	S&P	A	12/14/2	2006 Outl	ook STABLE
redit Ratios	Worse	Worse	Fitch	NR	08/23/2	2006 Outl	ook
News 4) Research	vs History	3 Years			vs I	Peers	
Metrics	Current History	Change	Low	Range	High	Avg DE	1 - Peers Histor
Valuation Multiples				Avg Now			
EV/EBITDA			10.7	-	13.9	11.8	
Price to Book Ratio			2.8	-	3.8	3.3	
Market Metrics							
1-Yr Implied Volatility			19.1	-	22.0	20.6	
5 Year Bid CDS Spread	31.9	-22.5 B	30.0	• •	47.2	40.6	-8.8 B Www
Bid CDS Basis	-3.2 mmm	-30.1 W	-8.7	•	-8.7	-8.7	5.5 B ***
Bid Z-Spread	43.0	-0.3 B	58.9		62.4	60.7	-17.7 B
Dividend Yield			1.5	-	1.9	1.7	
Credit Ratios							
EBITDA / Net Interest	1.5	-0.1 W	16.6	•	18.9	17.7	-16.2 W J
Net Debt / EBITDA	20.2	4.9 W	0.3	•	3.6	1.4	18.8 W
Total Debt / EBITDA	20.5	4.8 W	1.1	•	4.3	2.2	18.2 W
Total Debt/EV			0.1		0.4	0.2	
Total Debt/Equity	776.4	-26.0 B	28.7	•	181.4	75.1	701.4 W 57
Total Debt/Total Capita	88.6	-0.3 B	22.2	•	64.4	38.5	50.1 W
,							

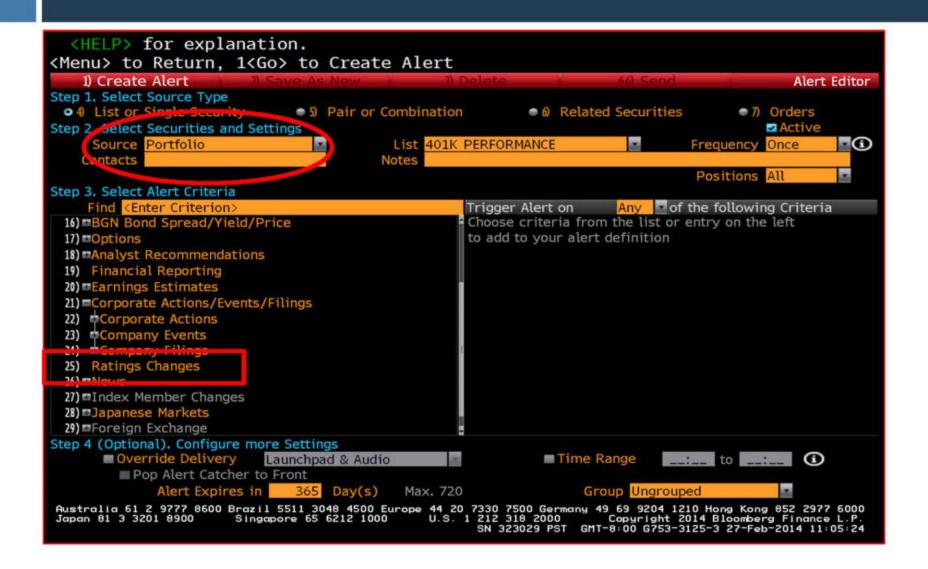
Quantitative Default Model



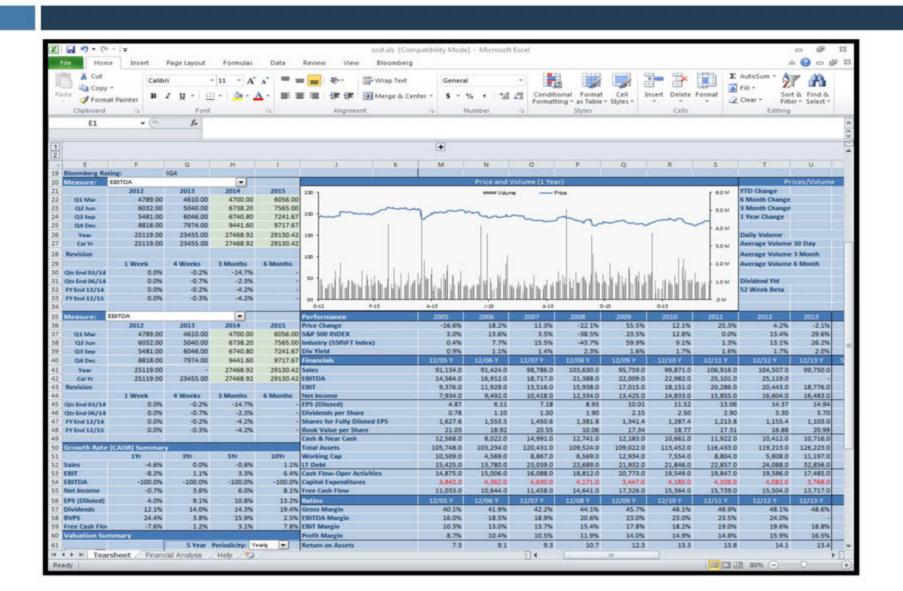
Monitoring Ratings and Credit



Create Alerts for any Rating Actions



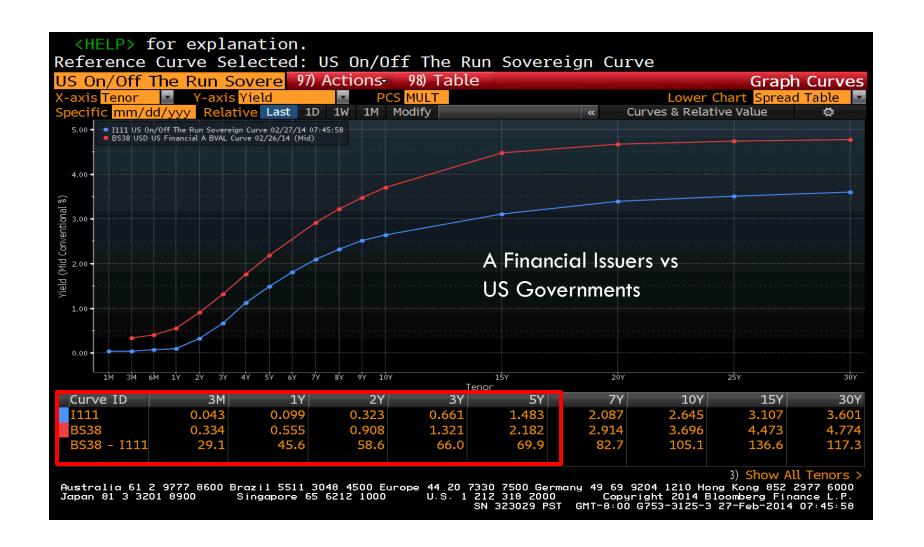
Complete Excel Interface



Monitoring and Price Discovery

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HIGH/LO	0.2500	0.0500			0.00 0.0		1Y		0.3500	0.5500	2W	0.08		0.05
					0.00 0.1	0.10					1M	0.09		0.06
Dow Jone				500 Fu					osite Ind			mmodity		
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2) US Bon								Paper			Funds			OR Fix
T 0 14 0		0.321		2714	99-27		15D	0.120	MAR	99.7650	FEB	99.932	1W	0.12015
T 0 % 0		0.660		-28+		+ 00	30D	0.140	JUN	99.7500	MAR	99.925	1M	0.15450
T1 2 0		1.479	100-	-03		4 + 02+	60D	0.170	SEP	99.7250	APR	99.925	2M	0.19590
T 2 18 0		2.083	100-			+ + 04+	90D	0.200	DEC	99.6850	MAY	99.920	3M	0.23610
T 2 34 0		2.641			100-30			0.220	MAR	99.5950	JUN	99.920	6M	0.33000
T 3 % 0		3.598		-15	100-16	+ 16	180D	0.290	JUN	99.4650	JUL	99.915	1Y	0.55230
	REX (FXC)	Key R			Swaps									
JPY	102.003		e	3.25	34	0.7920	10Y No							
EUR	1.3678			2.00	5Y	1.5755	CBT		126-10+	+ 08		MBS (BBT		
GBP	1.6654			0.25	10Y	2.7480	Commo					3. 102-		
CHF	0.8895		ount	0.75	30Y	3.5710	NYM V	ITW	102.29			3.5 101-		
CAD	1.1148						GOLD		1335.07	+4.53	FNMA	3.5 101-	14 101	-15 + 04
	mic Releas	-							-					
	Time C A			W 2						eriod Su	rvey /	Actual	Prior	Revised
	705:30 US					ry Order	's Estim	nate: -	2.0% From					
	705:30 US										1.7%		-4.3%	-5.3%
	705:30 US										0.3%		-1.6%	-1.9%
34) 02/27	705:30 US	Cap C	Goods	Orde	rs Nond	ef Ex Air	5			Jan -	0.2%	1.7%	-1.3%	-1.8%

Relative Value and Curves



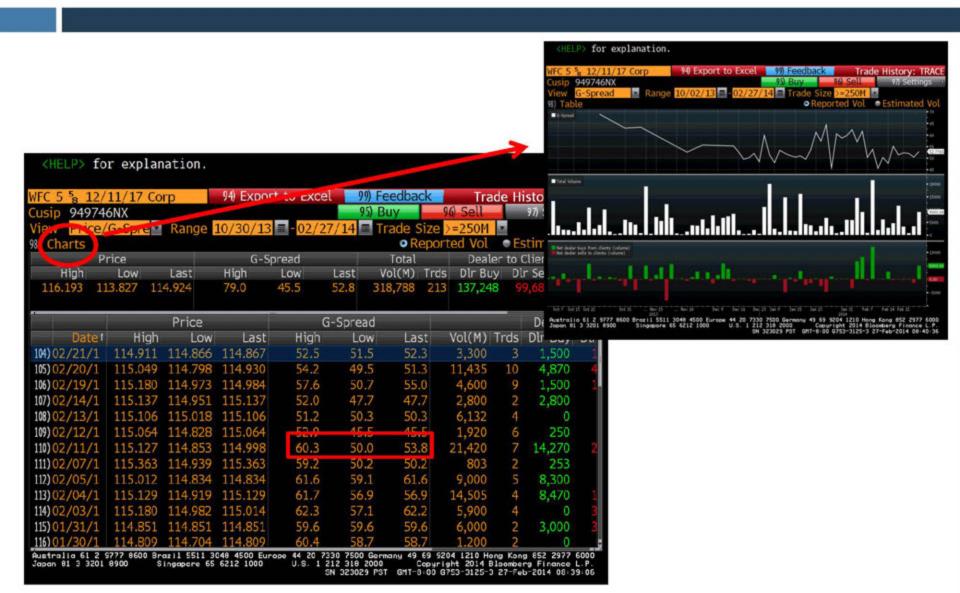
Corporate Bond Price Discovery



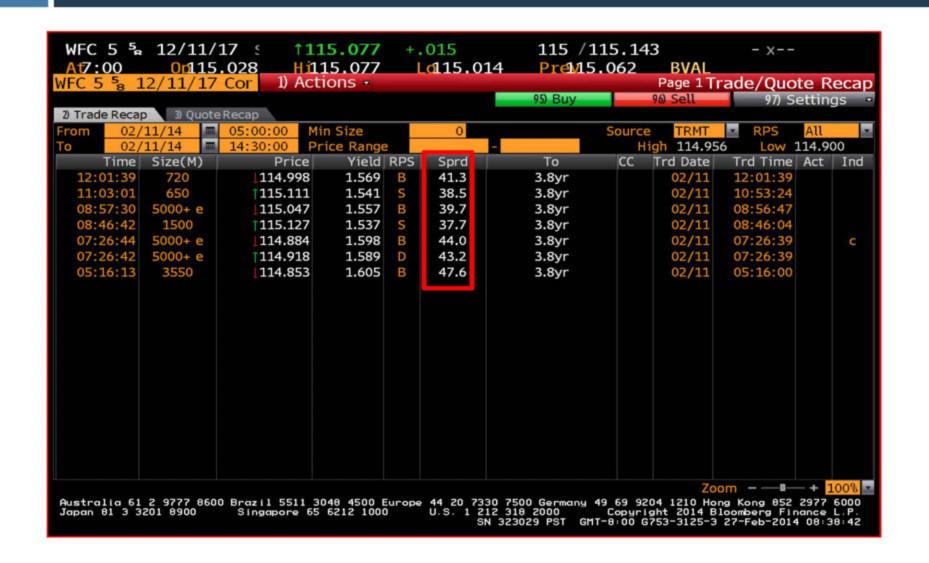
Trace Secondary Trade Monitoring



Price Discovery Single Bonds



Price Discovery (Cont.)



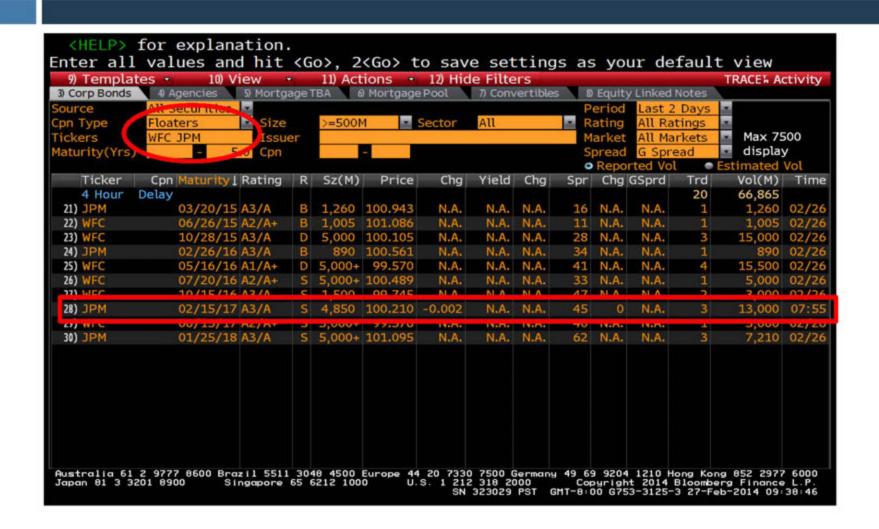
Bond Evaluation First Step



Bond Evaluation



Evaluation of Floaters



Floater Analysis Description

<pre>JPM Float 03/1E</pre>	JPM Floa		100.137	/100.200	Dags 1/	BVAL
JPM Float 02/15/ 21) Bond Descriptio		94) Not	tes 🗎	95) Buy	96) Sell	11 Description: Bond 97) Settings -
Pages 1) Bond Info 2) Addtl Info 3) Covenants 4) Guarantors 5) Bond Ratings 6) Identifiers 7) Exchanges 8) Inv Parties 9) Fees, Restrict 10) Schedules 11) Coupons Quick Links 32) ALLQ Pricing 33) QRD Quote Recap 34) TDH Trade Hist 35) CACS Corp Action 36) CF Prospectus 37) CN Sec News 38) HDS Holders 39) VPR Underly Info	Issuer Infor Name JPI Industry Fin Security Information Mkt of Issue Country Rank Sr Coupon 0.7 Formula QUAD Day Cnt ACT Maturity 02/BULLET Issue Spread Calc Type (Announcement Interest Accurate Settle Information Industrial	mation MORGAN CHA ancial Serv ormation US Domes US Unsecured 5585 ARTLY US LI 7/360 715/2017 d 21)FLOAT R ent Date crual Date	tic Currency Series Type BOR +52.0 Iss Price ATE NOTE 02/ 02/ 02/	Floating 000	Amt Issued, JSD USD Min Piece/I	A A3 A+e A Trading /Outstanding 1,750,000.00 (M) / 1,750,000.00 (M) ncrement .00 / 1,000.00 1,000.00
66) Send Bond Australia 61 2 9777 6 Japan 81 3 3201 8900	3600 Brazil 5511 Singapore	3048 4500 Euro 65 6212 1000	U.S. 1 212	318 2000	Copyright 2014	Hong Kong 852 2977 6000 H Bloomberg Finance L.P. 5-3 27-Feb-2014 09:39:48

Floater Yield Analysis (DM)



Confirmation and Communication of Trade Details



Contact:

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Questions & Answers

Thank You