



**BILL LOCKYER**  
TREASURER  
STATE OF CALIFORNIA

March 3, 2010

Akio Toyoda  
President  
Toyota Motor Corporation  
Toyota City, Aichi  
Japan

Dear President Toyoda,

I request that you or a representative of your senior staff meet with members of the Toyota NUMMI Blue Ribbon Commission at your headquarters office in Toyota City on Tuesday March 9, 2010 at 8:00 a.m.

As convener of the Commission, I have asked a delegation representing the Commission to visit Japan on March 8 and 9. They will be meeting with the press at 11 a.m. on March 8th.

Commission members want to meet with you on Tuesday to review the White Paper report the Commission submitted to me today to explain to you in person the reasons for our request that Toyota postpone its decision to close the Toyota NUMMI plant in Fremont, California.

The delegation will include representatives of the Chamber of Commerce, Sierra Club, Consumer Federation of America, Presbyterian Church USA, the United Automobile Workers, International Brotherhood of Teamsters and the University of California.

Sincerely,

A handwritten signature in blue ink that reads "Bill Lockyer". The signature is written in a cursive, flowing style.

**BILL LOCKYER**  
California State Treasurer