

CalSavers Retirement Savings Board Quarterly Update

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Vice President, Relationship Management

November 21, 2022

Today's Highlights

- Annual Marketing Review
- + ESG Fund Event Update
- Measuring ER Portal Success
- Client Services & Field Metrics

Annual Marketing Review

Tom Reinhart Director, Marketing

Marketing Strategy: Employer Journey

Educate (Interest)

Employer seeks information about program.

Awareness

What is CalSavers?

Consideration

Employer considers engagement.

Overcome challenges & push motivation.

Address "challenges" and "motivations" of employer at that stage of the journey.

Encourage interaction and feedback.

Develop content that adheres to program engagement standards.

Focus <u>only</u> on moving the employer to the next stage.

Take Action

- Register
- Add employees
- Submit contributions
- Repeat responsibilities
- Register/maintain Account

Advocacy (Build Relationship)

Employer promotes & advocates for program.

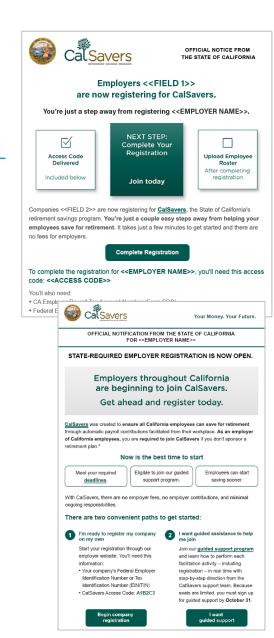
Awareness

Employer Notification Summary (Waves 1, 2, 3, and 2022)

- **20** Employer registration campaigns
- 67 Unique deliveries
- Engaged in testing of both:
 - Messages
 - Subject lines

Results

- 3 million emails and 2 million letters distributed
- Reached 300k eligible employers an average of 14x / employer
- Email open rate (average): 45%
- 65% total registration rate before mandated deadlines
 - Prior to 120 days until deadline = 25%
 - Within final 120 days until deadline = 40%





OFFICIAL NOTICE FROM THE STATE OF CALIFORNIA

Your required registration date is approaching.

Respond today.

You are receiving this notification because <u>California law</u> requires employers to facilitate <u>CalSavers</u> if they do not already sponsor a retirement plan and have more than five (5) employees in California.

You must complete your state-mandated registration by your required deadline or you may face financial penalties. Registering for CalSavers only takes a few minutes and there are no fees for employers.

Here's what you need to register

- · CA Employer Payroll Tax Account Number (From EDD)
- Federal Employer Identification or Tax Identification Number (EIN/TIN)
- · CalSavers Access Code:

Start Registration



Your Money. Your Future.

OFFICIAL NOTICE FROM THE STATE OF CALIFORNIA FOR <<COMPANY NAME>>

YOUR REGISTRATION DEADLINE IS JUST TWO MONTHS AWAY.

Don't miss your deadline. Register for CalSavers today.

<u>California law</u> requires employers with more than 50 employees to **register for**<u>CalSavers by June 30, 2021</u>, if they do not offer an employer-sponsored retirement plan.

Designed to help more workers build financial resources, <u>CalSavers</u> ensures all Californians can save for their futures with the ease of automatic payroll contributions.

Register today to meet your State mandate.

It only takes a few minutes to register your company and a few simple steps each pay period to facilitate CalSavers. CalSavers has no employer fees and employers are not fiduciaries.

Registration information for << Employer Name>>:

- Federal Employer Identification Number or Tax Identification Number (EIN/TIN)
- · CalSavers access code: <<ACCESS CODE>>

Awareness

Advertising Summary

- 9 paid advertising campaigns
- 140 display ads + 25 video ads
- 5 platforms utilized (Google Search/Video/Display, Twitter, Facebook)
- Quarterly SEARCH program strategy revisions to optimize advertising impressions and conversions.

Results

(Since 1/1/2021)

- 960 million Digital Ad Impressions
- 1.7 million Search Ad Impressions
- 40 million Facebook Impressions
- 3 million clicks to program website

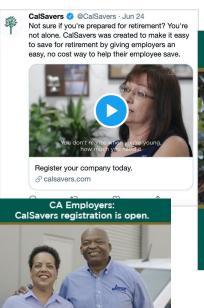




CA Employers: CalSavers registration is open.

Required by state law for companies that do not sponsor a retirement plan and have 5+ employees.

Register your company today.







Educate & Inform

Website (Employer)

- Redesigned the Employer website
- Created Guided Support (Webinar) program
- Created and revised self-sufficient (Do-it-Yourself) materials available through portal and public website (ex. Tooltips/guides, Films)

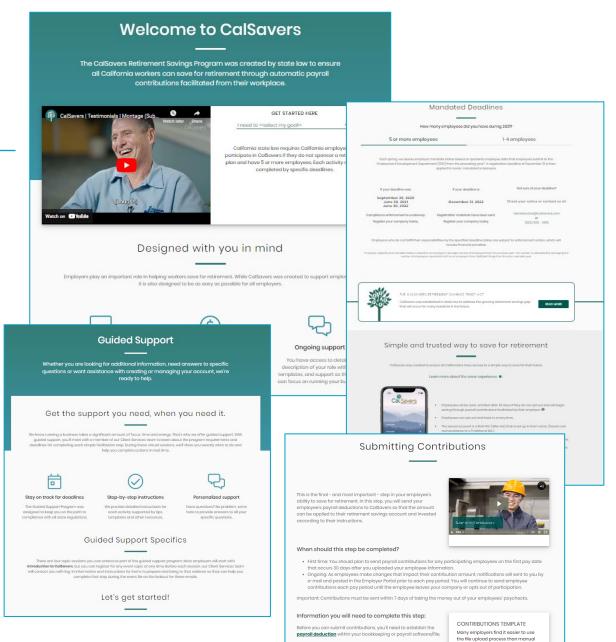
Results

(Since 10/1/2021)

- 5.3 million total page visits
- ER Pages = 1.4 million pageviews and 800k visits to Landing Page
 - Increased average time on page by 24% YOY
 - Reduced bounce rate by 38% YOY

(Since 6/1/2022)

 Portal Resources = 173k unique pageviews; average time on page of 3:17



2023 Planning

Employer outreach program	 Continued use of campaigns for Wave 2023. Continue refinement of web content (instructional materials, webinar integration).
Payroll Provider Integration	 Campaign to inform employers of payroll integration capabilities. Improve presentation of payroll provider resources.
Saver experience	 Encourage employees to save by addressing issues and obstacles in a meaningful way. Revise Welcome materials and the Saver (public) website.
Advertising strategy	 Review budget and its application in view of annual waves, increased saver population, and expanded ER mandate. Create more testimonials.
Wave 4 introduction	 Develop content and notification strategies tentatively slated to start at end of 2023 / beginning of 2024.

Product & Technology

Product Development Updates

Focusing on employer facilitation and saver experience

Employer Compliance Communications

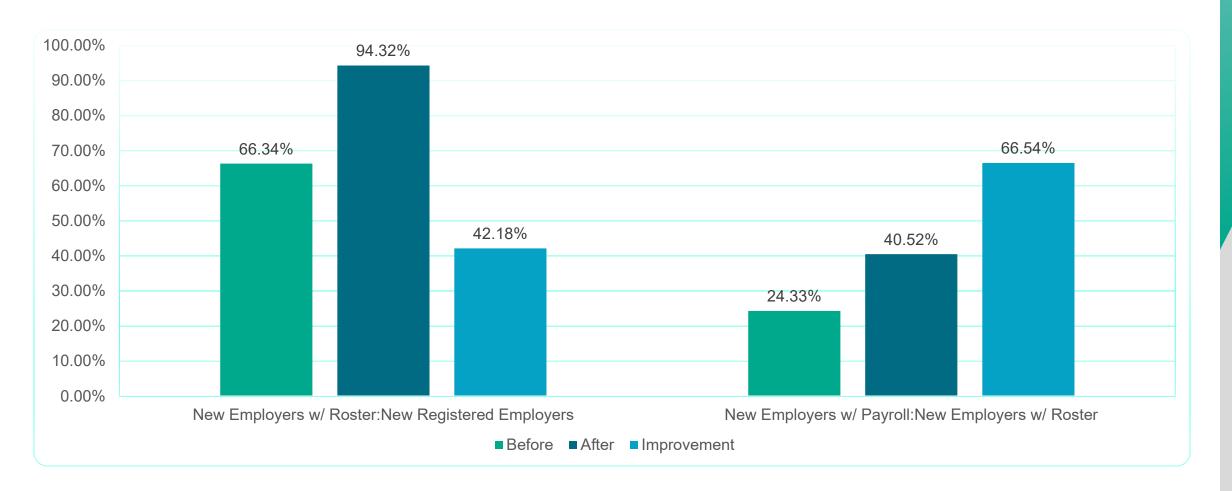
- Programming additional reminders to ERs to add employees and/or submit payroll contributions for eligible employees
- Creating up to eight additional touchpoints at biweekly intervals
- Supplementing efforts of marketing, call center, field, and outreach teams
- Excluding ERs with no facilitation responsibilities due to opt-outs, pending CIDS, etc.
- Future enhancements:
 - Recurring reminders to update employee roster
 - Additional reminders to ERs whose payroll remittance has lapsed

ESG Fund Event

- Soft-launched new Calvert ESG fund October 10;
 restricted investment in outgoing fund to current savers
- Ascensus & CalSavers teams engaged in joint communications strategy to impacted savers
- Through November 7:
 - Approximately 2/3 of savers who took action switched to new fund
 - 1/4 switched to other program investment options

Employer Portal Redesign

Evaluating Impact on the Employer Journey



Client Services

Client Services Performance & Benchmarks (2022)

Service level agreements (SLAs*) performance has rebounded significantly since Wave 3 employer deadline:

Metric	1/22	2/22	3/22	4/22	5/22	6/22	7/22	8/22	9/22	10/22
Abandon Rate (<= 2%)	0.65%	0.56%	0.75%	0.58%	0.62%	15.27%	0.27%	0.26%	0.05%	0.09%
Answer Time (85% in 30s or less)	88.3%	88.4%	88.2%	89%	89.7%	46.3%	93.9%	94%	99%	98.8%
Avg. Speed of Answer (non- contractual)	20s	19s	21s	18s	16s	7m 8s	9s	8s	3s	3s
Total Calls	21,593	20,824	27,950	27,423	45,019	90,974	74,123	68,896	38,635	28,454

- Cross-training of additional resources, early opens, and employee incentives aided in initial post-June recovery.
- Call center staffed 100% by full-time phone reps. to support deadline (Wave 2022) & compliance (Waves 1-2) volumes.

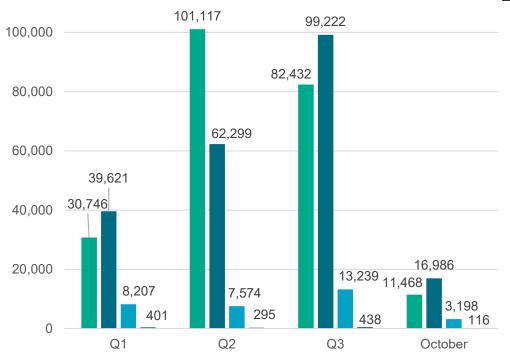
^{*} SLAs are contractual commitments to maintain specific performance standards for client servicing functions. In CalSavers' agreement with Ascensus, these are referred to as "Administrative Benchmarks."

Client Services Volumes









Top Saver Trends (YTD)	Cases	% of Total
Participation Inquiries	107,956	66%
Distribution	23,431	14%
Password Reset	13,108	8%
Maintenance	11,869	7%
Balance Inquiries	4,138	3%

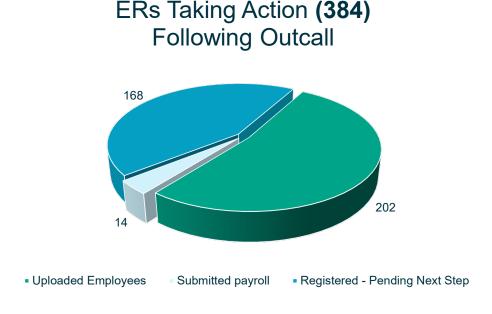
Top ER Trends (YTD)	Cases	% of Total
General Portal Assistance	48,397	43%
Registration Inquiries	30,845	27%
Exemption Inquiries	12,871	11%
Plan Facilitation Inquiries	11,874	11%
Payroll Submission Inquiries	5,372	5%

Multilingual Call Volumes (YTD)				
Total Multilingual Calls	81,896			
Spanish Calls Serviced by Call Center (90%)	76,519			
Serviced using Translation (10%)	5,377			
Spanish	3,734			
Mandarin	474			
Vietnamese	310			
Cantonese	261			
Korean	255			
Other	343			

Wave 3 Outcall Campaign

- Call center reps. made over 8,500 extra compliance calls to Wave 3 employers.
 - Spoke with over 25% of employers in this population.
 - Nearly 400 employers made progress towards facilitation.
- Client services team will continue making outcalls throughout Q4, capacity permitting.

Outcall Status	Results
Left Voicemail	3,084
Spoke with Employer	2,139
No Answer/Response	2,007
Wrong Contact Information	907
Call Disconnected/Incomplete	359
Email Request	35
Total Outcalls/Employers	8,531

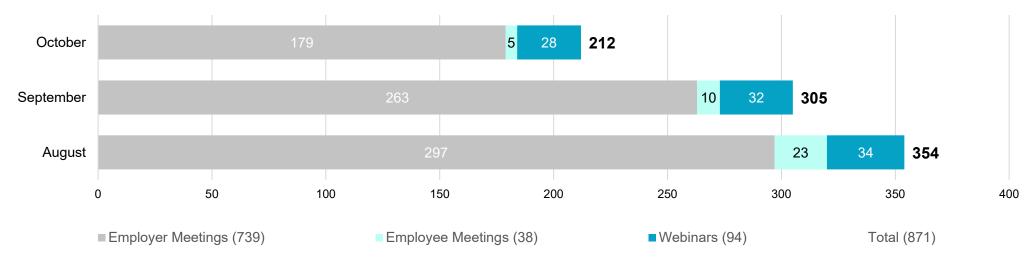


Outreach Update

Martha Nemecek
Director, Institutional Relationship Management

CalSavers Ascensus Field Team

Field Team Summary of Outreach Activities (August through October)



Employer and Community Engagement

871 total meetings conducted in English, Spanish, Cantonese and Mandarin.

Continued to support onboarding of **Wave 3** employers through education; have fielded **3,865** payroll-related questions through FT email.

Compliance-related outreach impacting 1,434 employers to reengage (submit contributions, add employees, file exemption, etc.)

Local outreach to 29,540 employers with 82% having made onboarding progress in response to outreach.

Successfully aided in converting 15,764 employers to contributing and 25,177 to add employee rosters since last Board meeting.

CalSavers Ascensus Field Team

Field Team Summary of Webinar Activities (August through October)

- 1,447 individuals signed up for 94 webinars conducted by the field team and co-hosted with CalSavers staff
- Maintained 96% of employers feeling the webinars were "Very or Somewhat" helpful
- 94% of attendees have made onboarding progress
- 59% of attending employers have begun contributions

Employer Experiences in their own words:

"Thank you! This is a great program for employees.

This class was very informative."

"These webinars are so helpful. I really appreciate it. I also want to add that every time I have called CalSavers for help, the support has been excellent."

Thank you for taking time to answer all of these questions. This was very helpful!"

