California Debt and Investment Advisory Commission

Financing Solar Energy:
Options for California's Local Governments

Critical Issues

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Support

- Is there political support at the Board level?
- Is there support from County officers and senior staff?
 - County Administrator
 - County Treasurer/Finance Director
 - County Utility Manager
 - County Counsel



Ownership

- Is County Counsel okay with key legal issues?
 - Validity and enforceability of payment obligation
 - □ Lien priority
- Is County Treasurer/Finance Director willing to take ownership?
 - Initial funding provided internally
 - Leadership in external long-term financing



Financing

- How will you finance preliminary and on-going program administration costs?
 - □ Grants or local agency advances for program startup costs
 - □ Loan interest rate spread for on-going program costs
- What level of participation do you want to plan for?
 - Maximum authorization of financing
 - Function of sources of short-term and long-term funding
 - □ What level of outreach are you prepared to implement?



Staffing

- * How will you staff program start-up and ongoing administration?
 - □ Go it alone (in-house)
 - □ Engage outside service providers to assist
 - □ Use a turn-key approach
 - □ Enroll in someone else's program



Land Use Issues



- Which land-use categories will be eligible to participate?
 - Residential
 - Commercial
 - Industrial
- Will you allocate by land-use?
 - □ Percentages of program funding by land-use category
 - Dollar caps on loan amounts by land-use category



Types of Projects

- What kinds of improvements will you authorize?
 - □ Focus has been on solar PV panels
 - □ Other renewable energy sources (wind, solar thermal)
 - Water conservation/efficiency improvements
- Oversight/certification of installers and/or equipment
 - CEC-posted list of State-approved solar installers and equipment
 - □ Requiring an energy audit

Prioritization

- Incorporating elements of "performance-based" project approvals
 - □ Take cost-effective projects first or first come, first served
 - Property owner freedom of choice vs. maximizing emission reduction goals with the limited funding resources
- Minimum and maximum loan amounts
 - □ Given processing costs, minimum may be in order
 - Maximum loan amounts to manage credit risk and to expand program participation



Process

- How will you handle inquiries from interested property owners?
 - □ Knowledgeable people to answers the phone
 - Having consistent responses to the frequently-asked question
- How will you process program applications?
 - Where are applications received
 - □ Checking title and reviewing credit issues
 - Establishing the lien of the contractual assessment or special tax



Accountability Measures

- Tracking program benefits
 - □ Who will take responsibility for tracking benefits
 - What methods for monitoring monetary savings and/or emissions reductions
- Reinforcing loan security
 - Will you validate the assessment or special tax and the lien priority
 - □ Teetering the assessments
 - Requiring notice to or approval from an existing mortgage lien holder
 - Loan-to-value requirements



Marketing

- Two-phase financing program
 - □ Initial funding of individual loans
 - Aggregated long-term funding
- Structuring a marketing program
 - Getting the local press on board
 - Co-marketing with vendors
 - □ Engaging local climate action activists



Critical Elements

- Critical elements of a work plan for getting started
 - establish program policies and develop program documents
 - □ timeline
 - determine staffing requirements and approach
 - prepare a budget
 - □ identify and assemble supporters



Q & A

- Thank you for attending
- Contact Sam at <u>ssperry@meyersnave.com</u>
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