

CALIFORNIA
DEBT AND
INVESTMENT
ADVISORY
COMMISSION

SESSION ONE:

DEBT CAPACITY AND AFFORDABILITY

TONY HUGHES

MANAGING DIRECTOR

BARCLAYS CAPITAL

DANNY KIM
PARTNER
NORTON ROSE FULBRIGHT

Debt Capacity and Affordability

DANNY KIM

PARTNER

NORTON ROSE FULBRIGHT

Sources of Restrictions

Restrictions Imposed by Law

Restrictions Imposed by Contract

Restrictions Imposed by Policy Makers

Restrictions Imposed by Law

Proposition 13 (1978)

Proposition 218 (1996)

Proposition 26 (2010)

Restrictions Imposed by Contract

- Additional Bonds Test (ABT)
- Also known as coverage requirement
- Restrictions on senior lien obligations
- Typically, no restrictions on subordinate lien obligations
- Determined by Investors, Rating Agencies, Bond Insurers

Restrictions Imposed by Policy Makers

Reserve Policy

 Investment Policy (will determine rate of return on investments)

 Maximum Tax Level (i.e. Goals and Policies for Community Facilities District)

General Obligations Bonds

 California – Voter Approved (No Limitation on Levy Amount)

Direct and Overlapping Debt

Total Effective Tax Rate

Lease Revenue Bonds/COPs

- General fund obligation subject to abatement
- Surplus is needed for taking on additional obligations unless existing obligation is about to expire
- Otherwise, need additional revenue sources (i.e. sales tax measure/parcel tax)
- Asset Transfer

Revenue Bonds

Enterprise

 Tax Allocation Bonds (only cared about capacity as debt was needed to receive tax increment)

Special Tax Revenues (Mello-Roos/CFD)

ABT/Coverage

- Coverage = Net Revenues divided by Maximum Annual Debt Service (MADS)
- ABT requires coverage of a certain percentage
- How do you calculate Net Revenues (customer deposits, depreciation and other non-cashflow expenses are excluded)
- How do you calculate Debt Service (variable rate debt or notes can complicate matters)

In the Real World... Debt Capacity and Affordability – the Market Perspective

October 23, 2013
Oakland Marriott City Center

Tony Hughes

Managing Director, Western Region Manager Barclays

Debt Capacity and Affordability

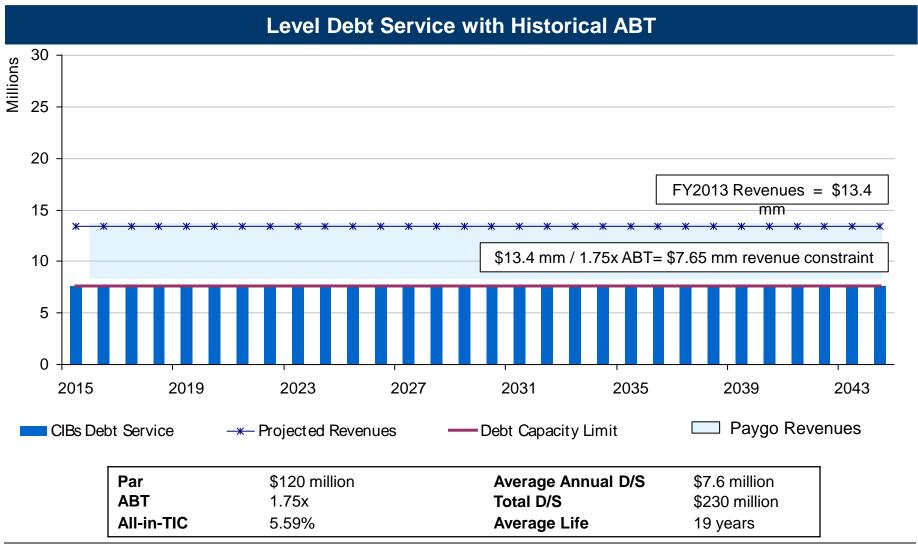
- 1. Bond structures
- 2. Underwriter risk exposure
- 3. How do internal credit committees, underwriters and investors evaluate debt capacity and affordability?

Bond Structures

Differing revenue streams and coverage requirements will impact how much issuers can borrow and at what cost

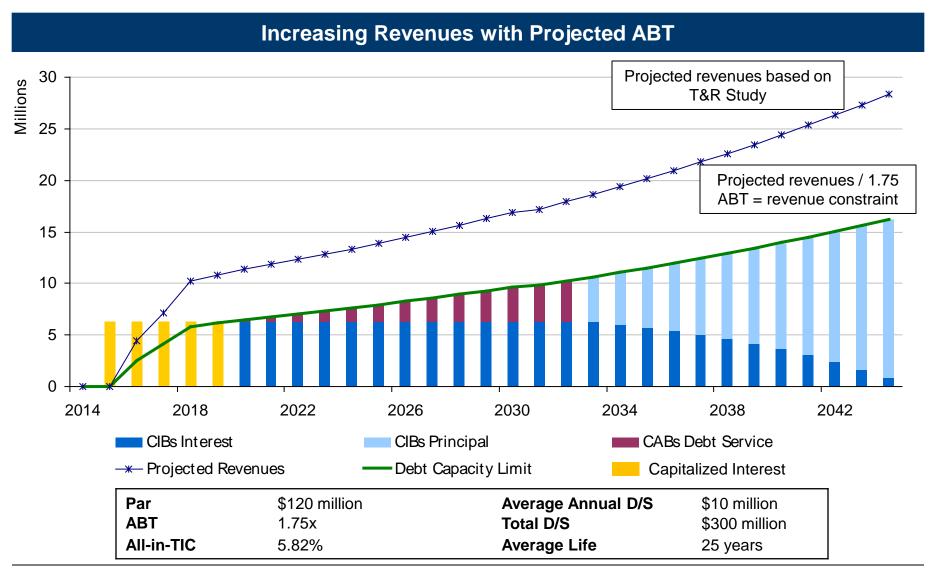
Historical ABT Test

Usually seen with water revenue bond issuers and sales tax revenue bond issuers; under this test, issuers will generally structure level debt service payments over life of bonds.



Projected ABT Test

Often seen with toll revenue bond issuers; this requirement allows issuers to shape ascending debt service over time



Other Structuring Considerations

When structuring bonds, how do bankers and financial advisors view affordability?

- Beyond meeting coverage requirements and satisfying legal and policy restrictions, there are several other items to consider:
 - Near term budgetary needs?
 - Structure or restructure debt to ease burden in early years
 - Future capital needs? Other unknowns?
 - Incorporate flexibility in structure to issue new debt or refund bonds later
 - call options, structuring options
 - Uncertain construction schedule?
 - Commercial paper to reduce negative arbitrage
 - Construction period with little to no revenues?
 - Capitalize interest

What risks do broker-dealers take on?

- Reputational Risk
- Pricing risk
- Closing risk
- Secondary market maker in bonds post-pricing

Broker-Dealers and Investors

How do broker-dealers and investors evaluate the affordability of an issuer's borrowing program?

- Analysis of projected revenues and of risks associated with achieving these revenues
- Revenue raising ability
- Fiscal governance
- Sensitivity analyses
- Surrounding economy
- Future borrowing needs and potential for additional parity debt

Disclaimer

This document has been prepared by Barclays Capital, the investment banking division of Barclays Bank PLC ("Barclays"), for information purposes only. This document is an indicative summary of the terms and conditions of the securities/transaction described herein and may be amended, superseded or replaced by subsequent summaries. The final terms and conditions of the securities/transaction will be set out in full in the applicable offering document(s) or binding transaction document(s).

This document shall not constitute an underwriting commitment, an offer of financing, an offer to sell, or the solicitation of an offer to buy any securities described herein, which shall be subject to Barclays' internal approvals. No transaction or service related thereto is contemplated without Barclays' subsequent formal agreement.

Barclays is a market participant. Barclays, its affiliates and associated personnel may act in several capacities (including hedging activity and trading positions) in financial instruments which may adversely affect any product's performance.

In the context of this engagement or potential engagement between Barclays Capital and you, in any discussions, communications, conferences, negotiations and undertakings, Barclays (a) will act as a principal and not in a fiduciary capacity; (b) has not assumed an advisory or fiduciary responsibility in favor of you; and (c) is acting as underwriter and not as financial advisor. As such (i) the primary role of Barclays as an underwriter is to purchase, or arrange for the placement of, securities; (ii) such purchase or placement will be effected in an arm's-length commercial transaction between you and Barclays; and (iii) Barclays has financial and other interests that may differ from yours. Further, Barclays advises you to consult your own legal, financial and other advisors to the extent you deem appropriate. Nothing herein shall be deemed to constitute investment, legal, tax, financial, accounting or other advice. Barclays accepts no liability whatsoever for any consequential losses arising from the use of this document or reliance on the information contained herein.

Barclays does not guarantee the accuracy or completeness of information which is contained in this document and which is stated to have been obtained from or is based upon trade and statistical services or other third party sources. Any data on past performance, modeling or back-testing contained herein is no indication as to future performance. No representation is made as to the reasonableness of the assumptions made within or the accuracy or completeness of any modeling or back-testing. The value of any investment may fluctuate as a result of market changes. The information in this document is not intended to predict actual results and no assurances are given with respect thereto.

Any price provided herein is non-binding and is subject to change. The receipt by you of such price shall not constitute a binding transaction at such price. Barclays does not make any representation or warranty, regarding the adequacy or reasonableness of the pricing information herein and accepts no responsibility or liability for any losses or expenses arising out of the use of or reliance on this information. All opinions and estimates are given as of the date hereof and are subject to change. Barclays is not obligated to inform you of any change to such opinions or estimates.

The products mentioned in this document may not be eligible for sale in some states or countries, nor suitable for all types of investors; their value and the income they produce may fluctuate and/or be adversely affected by exchange rates, interest rates, or other factors.

IRS Circular 230 Disclosure: Barclays Capital and its affiliates do not provide tax advice. Please note that (i) any discussion of U.S. tax matters contained in this communication (including any attachments) cannot be used by you for the purpose of avoiding tax penalties; (ii) this communication was written to support the promotion or marketing of the matters addressed herein; and (iii) you should seek advice based on your particular circumstances from an independent tax advisor.

Barclays Bank PLC ("Barclays"), conducts its U.S. underwriting and broker-dealer activities through its wholly-owned indirect subsidiary, a registered broker-dealer, Barclays Capital Inc. ("BCI"). BCI is a member SIPC. Registered Office: 745 Seventh Avenue, New York, NY 10019.

Copyright Barclays Bank PLC, 2013 (all rights reserved). This document is confidential, and no part of it may be reproduced, distributed or transmitted without the prior written permission of Barclays.