## Introduction to Municipal Bonds

Session one: Bond Concepts
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## INTRODUCTION TO BONDS

## Bonds

- Bond: Promise of a borrower (Issuer) to repay a lender (Bondholder)
- Issuer: Receives one-time funds and owes periodic payments at an agreed upon interest rate
- Bondholder: Receives future repayment of principal and interest

Municipal bonds are issued by public agencies including states, counties, cities, special districts and educational institutions

## Municipal Bond

Capital Funds


## Introductory Vocabulary

- Issuer: Legal authority that develops and sells securities (borrower)
- Principal: Total amount borrowed (also known as par value)
- Coupon: Nominal interest rate charged on the principal
- Interest: Payment from a borrower to a lender for the right to borrow
- Periodic Interest: (Outstanding Principal x Coupon) / Period
- Debt Service: Principal and interest payments made on a bond
- Maturity: Date the principal amount is due
- Bond Covenant: Legally binding term of agreement between an issuer and bondholder that can:
- Require the issuer to meet specific requirements
- Forbid the issuer from undertaking certain activities


## Purpose of Municipal Bonds

- Infrastructure (e.g., water, sewer, streets, bridges, utilities)
- Capital improvement projects (e.g., libraries, fire/police stations, community centers, stadiums, parks)
- Issued as an alternative to cash or bank loans
- Tax-exempt bonds (exempt at state and federal levels) allow an issuer to raise capital at comparatively lower interest rates than with taxable bonds


Source: https://pixabay.com

Capital Improvement Projects


## Tax Exempt Nature of Municipal Bonds

- Majority of Municipal Bonds are Tax-Exempt
- Bondholders do not pay State or Federal income tax on interest earnings
- Bondholders will purchase tax-exempt bonds at lower interest rate than taxable equivalent
- Federal government (Internal Revenue Service) allows taxpayers to exempt income generated from interest payments on Municipal Bond as taxable income
- Issuers are not allowed to earn arbitrage
- IRS defines "arbitrage" as the investment earnings on bond proceeds that exceed the calculated yield on the Municipal Bond (cost of borrowing)
- Issuers allowed to invest bond proceeds until expended on intended projects
- Issuer must "rebate" 100\% of excess earnings on Bonds back to the IRS



## Ways to Fund Projects

|  |
| :--- | Available Cash


| Bond Financing | Federal \& State Grants or Loans |
| :---: | :---: |
| - Large capital expenditures <br> - Acquisition projects <br> - Future revenues from project available for debt service <br> - Interest and financing costs <br> - Staff resources required for financing | - "Free" money with strings attached <br> - May require oversight or thorough review <br> - Application process can be drawn-out and competitive <br> - Timing of funds can be uncertain |

## Common Objectives for Issuing Bonds

- Project Funding (New Money)
- Restructuring/Refinancing Existing Debt
- Some bonds can be redeemed ("called") prior to maturity
- If current market interest rates are lower than when the bond was issued, there may be opportunity for significant savings by refinancing outstanding bonds at lower interest rates
- Issuer may benefit from greater financial flexibility due to lower interest costs and restructured debt
- Working Capital or Cash Flow Management (Short-term notes)



## Bond Structures

- Municipal bonds can be secured by different revenue sources
- Some require voter approval

| Bonds Repaid With <br> Dedicated Taxes |
| :--- |
| - General |
| Obligation (Local |
| level) |
| - Sales Tax Revenue |
| - Special Tax |
| - Assessment |
| - Tax Allocation |


| Bonds Repaid From <br> General Fund |
| :--- |
| - Lease Revenue |
| - Certificates of |
| Participation |
| - Pension |
| Obligation |
| - General |
| Obligation (State |
| level) |


| Special Revenue Fund |
| :--- |
| Bonds |
| - Enterprise |
| Revenue |
| - Water/Sewer |
| - Parking |
| - Refuse |
| - Airport |
| - Golf Course |
|  |
|  |

## Voter Approval Required for Certain Types of Bonds

- Not all Issuers are treated equal
- Cities \& Special Districts: 2/3 approval
- School Districts: 55\% approval
- State: $50 \%$ approval + 1 vote (simple majority)

Required Voter Approval:
Local Agencies


Required Voter Approval:
School District Bonds


Required Voter Approval:
State Bonds


## Major Exceptions to Voter Approval Requirement

1. General Fund Lease Bonds

- Secured by lease payments for use of an asset
- Example: Financing Authority leases City Hall to City in exchange for "rent" payments which equal debt service on Bonds
- Similar to equipment or vehicle lease

2. Special Revenue Funds

- Debt service is covered by specific revenue source (e.g., water system revenues)
- Utility rates may be subject to approval process (Prop 218)
- Example: Water, sewer, parking, refuse, airport, convention center and golf course

3. Obligation Imposed by Law

- Involuntary debt obligations, enacted by a court
- Example: Pension Obligation or Bankruptcy


## PROCESS OF ISSUING A BOND

FROM START TO FINISH

## Financing Plan

Identify Project Needs and Cash Flow

- Timing of expenditures

Quantify Available Cash Resources to Apply towards Project

Project Repayment Resources for ongoing Debt Service

## Develop Financial Model

- Sources of Project Funding (Bonds and/or Cash)
- Bond Debt Service
- Available Annual Revenues
- Coverage (Revenues/Debt Service)


## Debt Policy Considerations

- Project Purpose
- Debt Service Reserve Coverage
- Available Cash on Hand
- Financing Structure
- Limit financial exposure to critical services (General Fund)
- Financial Modeling Assumptions
- Conservative revenue growth assumptions
- Variance in debt coverage
- Credit rating implications and impact on market interest rates
- Continuing Disclosure Obligation
- SB 1029 Compliance


## Assemble Financing Team - Public Offering

- Issuer/Borrower: Public agency raising capital and responsible for meeting repayment obligations
- Municipal Advisor: Project manager who develops and implements financing plan on behalf of Issuer
- Bond Counsel: Legal representation regarding the tax-exempt status and legitimacy of the Bonds
- Disclosure Counsel: Legal representation to issuer \& bondholders on disclosure of credit - Official Statement (OS)
- Bond Underwriter: Intermediary party to the issuer and bondholders; purchases and resells issuer bonds to investors
- Trustee: Performs administrative duties related to protecting bondholders including collecting payments from issuer and disbursement to bondholders
- Rating Agency: $3^{\text {rd }}$ party firm that assesses the issuer's creditworthiness and ability to make timely payments on debt; assigns credit ratings


## The Underwriting Process

- The underwriter acts as an intermediary for the issuer and bondholders
- Involved in bond pricing and determining market-appropriate interest rates
- Solicits investor interest
- Buys bonds wholesale from the issuer and sells them on the market to investors
- If Bonds are not all pre-sold, underwriter "holds" the balance for future resale
- Makes an offer to the Issuer to purchase Bonds and resell to bondholders



## The Underwriter Engagement Process

## Competitive Sale

- Financing structure created with Issuer, Bond Counsel and Municipal Advisor
- Underwriter services bid like construction project
- Can be more optimal for traditional Bond structure or higher rated credits


## Negotiated Sale

- Underwriter selected early in process to assist in development of financing structure
- Allows Underwriter to better understand the credit, educate sales and investors which improves sale of bonds
- Typically used for unique transactions involving:
- Large Issuances
- Weaker Credits
- Unique Financing Terms
- Innovative Structure
- Newer Entity
- Market Volatility
- "Story" Bonds


## Bond Sources and Uses

- Sources
- Principal/Par Amount - Total obligation amount (face value of bond)
- Purchase Premium/(Discount) - Amount generated from bondholders when coupon is higher than market rate for similar maturity
- Uses
- Project Fund - Project cost allocation
- Capitalized Interest Fund - Proceeds used to make interest payments while Project is under construction
- Debt Service Reserve Fund - Proceeds set aside in trust account as security for bondholders to receive debt service payments if issuer is unable to make a payment
- Reserve fund balance typically the least of:

1. Maximum annual debt service
2. $10 \%$ of par value
3. $125 \%$ of average annual debt service

- Costs of Issuance: Financing costs for bond \& disclosure counsel, municipal advisor, rating agency, trustee, surety reserve and title/property insurance
- Underwriter's Discount: Fee paid to underwriter for purchasing bonds from the issuer for resale to investors

| Sources |  |
| :--- | ---: |
| Bond Principal | $\$ 10,000,000$ |
| Purchase Premium | $\$ 500,000$ |
| Total Proceeds | $\$ \mathbf{1 0 , 5 0 0 , 0 0 0}$ |
|  |  |
| Uses of Funds | $\$ 8,000,000$ |
| Project Fund | $\$ 1,500,000$ |
| Capitalized Interest | $\$ 800,000$ |
| Debt Service Reserve | $\$ 150,000$ |
| Costs of Issuance | $\$ 50,000$ |
| Underwriter Discount | $\$ 10,500,000$ |
| Total Proceeds |  |

## Serial and Term Bonds

- Serial Bonds: Each bond has distinct interest rate and maturity
- Term Bonds: Single bond with partial annual redemption of principal
- Sinking Fund Provision: Requires the issuer to retire a portion of the term bond annually
- Issuer deposits money into an account on a regular basis to repay the bond when it matures
- Interest Rate is actual amount paid to investor
- Yield is effective return to investor when taking purchase premium or discount into consideration


## Debt Structuring

- Objective is to structure debt service in accordance with the unique needs and situation of the project
- Amortization: Payment of principal and interest due on the outstanding Principal balance each year
- Level Debt Service: Constant overall debt service characterized by increasing principal payments and an offsetting decrease in Interest payments over time
- Current Interest Bonds pay semi-annual Interest throughout the life of the bond
- Capital Appreciation Bonds pay accrued Interest at maturity (Zero Coupon)
- Part of the financing costs can be defrayed using investment earnings on bond proceeds (with restrictions)

Level Debt Service Schedule


## Alternative Debt Structures

## Level Principal Debt Schedule

- Level principal payments
- Periodic interest payments decrease over time as principal is paid off

"Wrap Around" Debt Structure



- New debt "wraps" around pre-existing debt
- Creates overall level debt service structure


## Credit Rating Agencies

- "Big Three" agencies are $3^{\text {rd }}$ party assessors of credit quality
- Standard \& Poor's
- Moody's Investors Service
- Fitch Ratings
- Credit rating reflects likelihood that the Issuer will repay Bond
- Rating reflects the security of the bond and the ability of the issuer to make debt service payments
- Higher rated Bonds are considered safer and will have lower required interest rates
- "AAA" rated agencies like Beverly Hills can issue Bonds at lower rates than " A " rated agencies
- Municipalities may issue non-rated bonds as an alternative to paying for a credit rating
- Investor require higher interest rate
- If the issue is small or if the municipality expects a sub-BBB rating, a non-rated bond may be the financially wiser option



## Credit Ratings and Yields

- Currently, the spread between a 30 -year " A " rated GO bond and a "AAA" GO bond with the same maturity is about 0.50\% (50 basis points)
- Compensates investors for the higher potential risk of purchasing a bond with a lower credit rating (i.e., a higher chance of default)
- An issuer that attains bond insurance can effectively increase its perceived rating to a "AA" insured rating and realize interest rate savings
- From a historical perspective, current yields on GO bonds are among the lowest seen over the past 30 years
- Potential for refinancings to save issuers material dollar amounts on outstanding interest payments



## Credit Enhancements

- Bond insurance companies can "credit wrap" an issuer's bonds
- Guarantees the bondholder/investor additional protection in the event the issuer cannot make the payment
- Issuer pays a one-time premium to bond insurer for "insured rating"
- Rating agencies assign rating to bond insurance companies based on financial reserves, credit exposure
- Issuer bond's rating takes on bond insurance company's rating
- Premium paid can be offset by lower interest cost on bonds, enhancing savings
- Insured rating could change over time if financial position of the bond insurer improves or becomes weaker



## Market Interest Rates

- Market rates based on bond rating, issuer credit quality and current market yields
- Principal amount can also influence investor interest
- Institutional investors may have smaller appetite for lower par issuances
- Market transparency facilitates bond issue comparisons (database tools)
- Special Bond Characteristics
- Green Bonds: Earmarked for climate and environmental projects
- Bank Qualified - Smaller issuers provide traditional banks with tax credits if invested in "Bank Qualified Bonds" - typically under \$10,000,000 in a single year

| $\begin{gathered} \text { 12/10/2018 } \\ \$ 391,200,000 \\ \text { Tax Exempt } \\ \text { AA } \end{gathered}$ |  |  |  |
| :---: | :---: | :---: | :---: |
| Maturity | Par | Coupon | Yield |
| 2019 | \$2,480,000.00 | 5.000 | 1.450 |
| 2020 | \$2,605,000.00 | 5.000 | 1.530 |
| 2021 | \$2,750,000.00 | 5.000 | 1.580 |
| 2022 | \$2,890,000.00 | 5.000 | 1.660 |
| 2023 | \$3,045,000.00 | 5.000 | 1.730 |
| 2024 | \$3,200,000.00 | 5.000 | 1.800 |
| 2025 | \$3,375,000.00 | 5.000 | 1.890 |
| 2026 | \$3,550,000.00 | 5.000 | 2.000 |
| 2027 | \$11,285,000.00 | 5.000 | 2.150 |
| 2028 | \$11,880,000.00 | 5.000 | 2.220 |
| 2029 | \$12,510,000.00 | 5.000 | 2.360 |
| 2030 | \$13,165,000.00 | 5.000 | 2.470 |
| 2031 | \$13,860,000.00 | 5.000 | 2.570 |
| 2032 | \$14,590,000.00 | 5.000 | 2.670 |
| 2033 | \$29,080,000.00 | 5.000 | 2.760 |
| 2034 | \$44,850,000.00 | 5.000 | 2.850 |
| 2035 | \$55,155,000.00 | 5.000 | 2.910 |
| 2036 | \$22,150,000.00 | 5.000 | 2.960 |
| 2037 | \$23,320,000.00 | 5.000 | 3.010 |
| 2038 | \$24,545,000.00 | 5.000 | 3.060 |
| 2039 | \$20,890,000.00 | 5.000 | 3.090 |
| 2040 |  |  |  |
| 2041 |  |  |  |
| 2042 |  |  |  |
| 2043 | \$45,025,000.00 | 5.000 | 3.200 |
| 2044 |  |  |  |
| 2045 |  |  |  |
| 2046 |  |  |  |
| 2047 |  |  |  |
| 2048 | \$25,000,000.00 | 5.000 | 3.250 |

## Pricing the Bonds

- Reoffering Yield: Return to Bondholder after adjusting Coupon for initial purchase premium or discount
- "Return on investment" from the perspective of the investor.
- As price increases, yield (return) decreases
- Premium Bonds
- Coupon higher than the current market rates; Purchase price > 100
- Generally less sensitive to interest rate movements but have higher risk of being called in future
- Par Bonds
- Coupon rate matches current market rates; Purchase price = 100
- Discount Bonds
- Coupon lower than the current market rates; Purchase price < 100

- Discount Bonds less likely to be called


## Calculating Purchase Premiums

- Purchase premium is a function of the difference between the Underwriter's purchase price and the re-offer price to the public
- It depends on yields, bond maturity, and coupon rates
- Total premium is an aggregate of premiums on individual issues

| Maturity | Par <br> Amount | Coupon | Market <br> Yield | Underwriter <br> Purchase Price | Reoffering <br> Price | Premium |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $12 / 1 / 2019$ | $\$ 100.00$ | $5.00 \%$ | $4.75 \%$ | $\$ 99.00$ | $\$ 100.24$ | $\$ 1.24$ |
| $12 / 1 / 2020$ | $\$ 100.00$ | $5.13 \%$ | $5.00 \%$ | $\$ 99.00$ | $\$ 100.23$ | $\$ 1.23$ |
| $12 / 1 / 2021$ | $\$ 100.00$ | $5.25 \%$ | $5.13 \%$ | $\$ 99.00$ | $\$ 100.34$ | $\$ 1.34$ |
| $12 / 1 / 2022$ | $\$ 100.00$ | $5.25 \%$ | $5.25 \%$ | $\$ 99.00$ | $\$ 100.00$ | $\$ 1.00$ |
| $12 / 1 / 2023$ | $\$ 100.00$ | $5.25 \%$ | $5.50 \%$ | $\$ 99.00$ | $\$ 98.93$ | $-\$ 1.07$ |
|  |  |  |  |  | Total <br> Premium | $\$ 4.74$ |

## Effect of Price on Bond Size

- Issuing a premium bond can decrease need to issue as many bonds
- Increasing the coupon by 100 basis points (bps), or $1.00 \%$, can have a large effect on bond price
- In the example below, both the premium and discount bond structures raise the same amount of money - the distinction lies in the number of bonds issued


## Example



Issue $\$ 10 \mathrm{M}$ in $30-\mathrm{yr}$ bonds; Market Yield $=3.50 \%$

1. Premium bonds issued at $4.50 \%$ coupon; \$118.39 price per bond
\$10M / \$118.39 ~ 8,500 bonds
2. Par bonds issued at $3.50 \%$ coupon; \$100 price per bond
\$10M / \$100 = 10,000 bonds
3. Discount bonds issued at $2.50 \%$ coupon; $\$ 81.61$ price per bond
\$10M / \$81.61 ~ 12,250 bonds

## The Official Statement

- Document created by Disclosure Counsel
- Securities document required to educate bondholders prior to purchasing Bond
- Preliminary Official Statement (POS) must include:
- Issuer Profile and Legal Authority
- Tax-Exempt or Taxable Bond Status
- Principal Amount, Maturity Dates
- Redemption/Call Provisions
- Source of Repayment/Security for Bondholders
- Remedies of Delinquency
- Issuer Credit and Community Demographics and Description
- Risk Factors
- Credit Enhancement/Bond insurance Information (if applicable)
- Finance Team
- Continuing Disclosure Requirements
- Final Official Statement (FOS)
- Will include final principal amounts and interest rates/coupons


## Continuing Disclosure Requirements

- Continuing Disclosure Certificate in the Official Statement (OS) requires the issuer to

1. Post financial information and operating data to MSRB's EMMA system annually

- Generally due 9 months after end of public agency's fiscal year

2. Provide notices of significant events

- Principal and interest payment delinquencies
- Unscheduled draws on Debt Service Reserve Fund
- Unscheduled use of Credit enhancement
- Substitution of credit/liquidity providers
- Rating changes
- Adverse tax opinions by IRS
- Bond calls and tender offers
- Defeasances
- Bankruptcy, insolvency, receivership
- Continuing Disclosure Certificate is legally binding
- SEC has heightened scrutiny of Continuing Disclosure compliance
- Failure to comply could lead to SEC action against issuer and/or underwriter


## Bond Covenants

## Promise to repay principal and interest <br> Promise to take necessary action to ensure payment

## Promise to maintain appropriate debt service coverage levels

Promise to maintain tax exempt status

Promise to maintain insurance on asset

- These promises commit the municipality to take action to preserve investor interests
- Underscores the importance of maintaining documentation at the Issuer level to assure that these covenants are being honored.


## BASIC BOND MATH

BOND PRICE
YIELD TO MATURITY (YTM)
TOTAL INTEREST COST (TIC)
DEBT SERVICE PAYMENTS

## TOOLS \& FUNCTIONS

- Municipal Finance Professionals typically use customized financial software or complex Excel spreadsheets to make their calculations
- Excel functions provide a fairly accurate approximation

1. Bond Price
2. Yield to Maturity
3. Annual Debt Service Payments
4. True Interest Cost

## Bond Price

- Bond Price: Price at which the bond is sold to investors
- Equation:

Bond Price $=\frac{C}{(1+i)}+\frac{C}{(1+i)^{2}}+\ldots+\frac{C}{(1+i)^{n}}+\frac{M}{(1+i)^{n}}$

- C = Coupon payment
- $\mathbf{i}=$ Interest rate (required yield)
- $\mathbf{M}=$ Value at maturity
- $\mathbf{n}=$ Number of payments
- Excel 'PRICE’ Function:
- =PRICE(delivery date, maturity date, coupon, yield, value at maturity, frequency of coupons, day count basis)


## Excel Example:

Delivery Date: 3/1/2019
Maturity Date: 3/1/2029
Coupon: 5.00\%
Yield: 4.50\%
Maturity Value: \$100
Coupon Payments per Year: 2
Day Count Basis: 0 ( $0=360$ days/year)

Price:
\$103.99

## Yield to Maturity

- Yield to Maturity (YTM): Total return anticipated on a bond if held until maturity
- Equation:

Bond Price $=\frac{\text { Cashflow } 1}{(1+\text { yield })^{1}}+\frac{\text { Cashflow } 2}{(1+\text { yield })^{2}}+\ldots+\frac{\text { Last Cashflow }}{(1+\text { yield })^{n}}$

- Back-solves bond price equation to determine yield, given bond price and coupon:
- Excel 'YIELD' Function:
$=$ YIELD(delivery date, maturity date, coupon, price, value at maturity, coupon payments per year, day count basis)


## Excel Example:

Delivery Date: 3/1/2019
Maturity Date: 3/1/2029
Coupon: 5.00\%
Purchase Price: \$110
Maturity Value: \$100
Coupon Payments per Year: 2
Day Count Basis: 0 ( $0=360$ days/year)

YTM:
3.789\%

## True Interest Cost

- True Interest Cost (TIC): Rate necessary to discount the amounts payable on the bond to the purchase price received
- Effective borrowing rate on Bond inclusive of P\&I and all costs associated with Bond issuance
- Proxied by internal rate of return (IRR)
- Excel 'IRR’ function:
=IRR(values, guess)
- Values: Series of payments (first cash inflow must have negative value)
- Guess: Gives Excel a place to start solving


## Excel Example

\$10,000,000 Bond with a 10 year maturity. Knowing the Debt Service Schedule, what is the TIC?

| Principal and <br> Interest <br> Payment <br> Date | Annual Debt <br> Service <br> Amount |
| :---: | :---: |
| Issue Bonds | $\$(10,000,000)$ |
| $12 / 1 / 2017$ | $\$$ |
| $1,050,000$ |  |
| $12 / 1 / 2018$ | $\$$ |
| $12 / 1 / 2019$ | $\mathbf{\$}$ |
| $1,050,000$ |  |
| $12 / 1 / 2020$ | $\mathbf{\$}$ |
| $12 / 1 / 2021$ | $1,050,000$ |
| $12 / 1 / 2022$ | $\$$ |
| $1,150,000$ |  |
| $12 / 1 / 2023$ | $\mathbf{\$}$ |
| $12 / 1 / 2024$ | 1,000 |
| $12 / 1 / 2025$ | $\$$ |
| $12 / 1 / 2026$ | $1,250,000$ |
|  | $1,250,000$ |

TIC: $3.727 \%$

## Calculating Debt Service Payments

- If public agency needs to issue Bonds to pay for a police station, knowing the expected cost of the station, how can you approximate the yearly debt service?
- Excel Function
=PMT(Interest rate, Number of Periods,
Present Value, Future Value, Payment Due Period)

Excel Example:

Bond Issue Size: \$25,000,000
PV: \$25,000,000
FV: \$0
Coupon: 3.500\%
Years to Maturity: 30
Payment Due Period: 0 ( $0=$ end of period)

Approximate Annual Debt Service:
\$1,359,283

## CASE STUDY

## CITY OF GILROY

## 2009 \& 2010 GO BONDS

(COMMUNITY LIBRARY PROJECT)

## Gilroy Community Library: Project Overview

## Background

- November 2008: Voters of the City of Gilroy passed ballot Measure $F$ for construction of public library improvements
- Measure F provided for the authorization to issue up to $\$ 37$ million in general obligation (GO) bonds


## Project Details

- 52,000 sq. ft. library adjacent to City Hall
- LEED-certified building design
- Centrally located and accessible by public transit
- Two-issue bond financing
- 2009 GO Bonds: $\$ 10.5$ million
- 2010 GO Bonds: $\$ 23.5$ million


Gilroy Measure F (2008)

## Gilroy Community Library: Bond Financing

- Bond proceeds allowed City to access \$34 million to finance project construction costs while preserving City's General Fund balances
- Debt service on bonds payable from ad valorem property taxes levied by the City on all properties
- Level debt structure with step-up, characterized by early principal deferral

Gilroy 2009 \& 2010 GO Bonds: Level Debt Service


## Gilroy Community Library: Timeline \& Summary

## Project Timeline

- November 2008:

Passed Ballot Measure F to authorize \$37 million GO bonds issuance

- May 2009:

Issued 2009 GO Bonds

- August 2010:

Issued 2010 GO Bonds

- April 2012:

Library construction completed

> Measure F Ballot Measure
> "To replace the overcrowded, outdated Gilroy Library building, with a larger Library that meets current earthquake safety standards, located near public transit, City Hall and the Senior Center; provide services for a growing population; accommodate double the number of library books/materials; shall the City of Gilroy issue 37 million dollars in general obligation bonds at legal interest rates, subject to independent audit and citizens oversight with no money for administrators' salaries?"

## Project Summary

- Purpose: Construct modern library to accommodate growing community
- Authorization: Measure F authorization for GO bonds issuance
- Financing Strategy: Issue two GO bonds to finance construction upfront
- Debt Structure: Level debt service payments over term of the bonds


## Summary of Presentation

- Bond Basics
- Developing Financial Plan for Project
- Adopting Debt Policies and Procedures to Guide Process
- Finance Team and Bond Issuance Logistics
- Continuing Disclosure Requirements
- Case Study - City of Gilroy


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