#### **JUNE 28, 2023**

# AGENDA ITEM 8 INFORMATION ITEM

#### SCHOLARSHARE INVESTMENT BOARD

Marketing Update for ScholarShare 529 and the California Kids Investment Development and Savings Program

#### **Background**

TIAA-CREF Tuition Financing, Inc. (TFI), the program manager for ScholarShare 529 (Plan), has provided its "Q1 2023 Marketing Results" for the Plan. It includes an overview of the account and asset results for first quarter 2023 (Q1 2023) and outlines the budget and results for marketing activities completed in Q1 2023, which include:

- Q1 2023 Achievements
- Business Results and New Accounts and Contributions
- Account Owner Demographics
- Market Research
- New Account Growth and Tactical Results
- Q1 2023 Creative and Q2 2023 529 Day Campaign
- Public Relations and Media Relations
- Social Media
- Employer Outreach
- Outreach Events
- 2023 Marketing Budget

In addition, TFI includes details on various marketing efforts and results for the California Kids Investment and Development Savings Program (CalKIDS or Program) for Q1 2023, which include:

- Q1 2023 Achievements
- Q1 2023 Marketing Summary
- Paid Media and Paid Social Media
- Q2 2023 Market Study
- 2023 Marketing Budget

#### Presenter

Doug Harrison, Senior Director, TIAA-CREF Tuition Financing, Inc.



# Q1 2023 Marketing Results

June 28, 2023

# ScholarShare Marketing Plan - Q1 2023 Achievements



	Goal	Strategy	Achievements
1	Gain New Accounts/AUM	Strategically use technology and marketing resources to grow the plan. Contract goals for 2023: 42,019 new accounts and \$1.163 billion in contributions.	New accounts for Q1 totaled 13,605, up 71%, reflecting strong participation from the CalKIDS audience. YTD contributions totaled \$293 million, down 9% versus Q1-2022 – same as the total direct-sold industry.
2	Increase Account Owner Diversity	Leverage targeted media and PR/media relations to increase the diversity of ScholarShare 529 account owners.	Significant growth over last year in participation among households with incomes <\$75,000 and of Hispanic heritage.
3	Grow plan via Employers/RIAs	Continue to build relationships with employers (public and private) and registered investment advisors to attract new account owners.	8 new WPS partnerships established.
4	Enhance College Countdown	Continue to enhance the College Countdown program to serve the needs of mature account owners on the cusp of using their 529 savings.	New content posted regularly. Virtual open house hosted for 26 content contributors on 4/25. Total visits as of 3/31/2023: 106,472





### ScholarShare 529 Business Results

Results

Q1 new account growth was greatly stimulated by the CalKIDS program. Q1 contributions lagged 2022, consistent with overall consumer savings behaviors. At an industry level, contributions decreased 11.0% from Q1-2022 to Q2-2023. Specifically, advisor-sold contributions decreased 15.6% and direct-sold contributions decreased 8.8%.

Accounts and Contributions	March 31, 2022	March 31, 2023	% Change
Total New Accounts Opened	7,981	13,605	70.5%
Total New Contributions Collected	\$322.2 million	\$293.2 million	-9.0%
Growth Rate	ScholarShare 529	Industry	% Difference
Annual Asset Growth Rate <sup>1</sup>	-3.92%	-3.59%	0.33%
Rollovers		YTD 2023	% Change
% of Plan Accounts Closed Due to Rollovers	< 2.0%	0.09%	-0.05%
Accounts and Assets	March 31, 2022	March 31, 2023	% Change
Total Open Accounts	377,531	399,225	5.7%
Total Assets <sup>2</sup>	\$12.6 billion	\$12.1 billion	-3.9%
Market Share <sup>3</sup>	4.82%	4.80%	-0.02%

<sup>&</sup>lt;sup>1</sup> ISS Market Intelligence – Q1 2023. Q1 Quarterly Growth Rate for ScholarShare 529 was 5.06%, versus 5.78% for all Direct Sold Plans. Excludes CalKIDS AUM.

 $<sup>^{\</sup>rm 3}$  ISS Market Intelligence – Q1 2023. "Industry" represents all Direct Sold Plans.

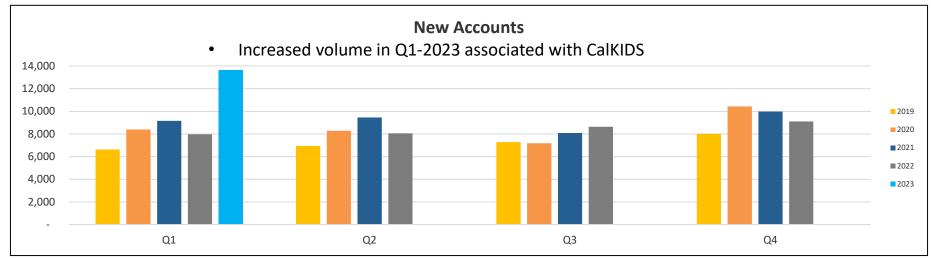


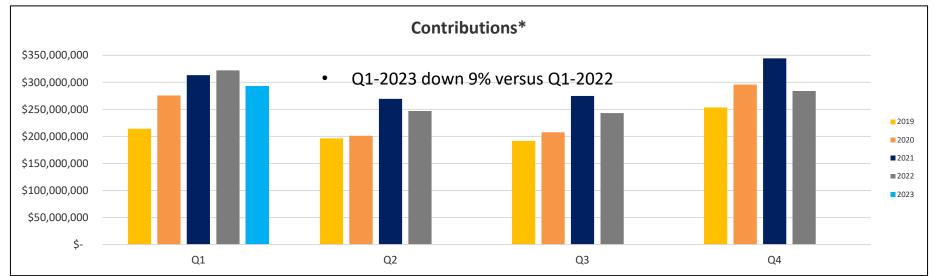


<sup>&</sup>lt;sup>2</sup> Excludes CalKIDS.

## **New Accounts & Contributions**

Results

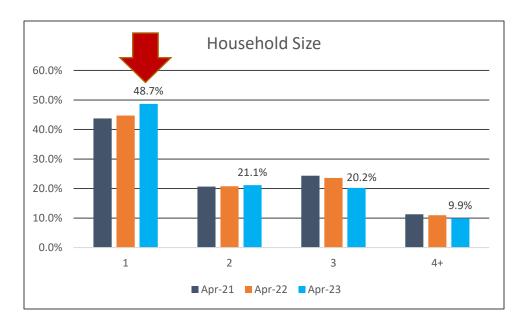




ScholarShare529

# **Account Owner Demographics**

**Household Size**: Participation among single-person households grew significantly since 2022. Some of this growth is likely associated with CalKIDS.

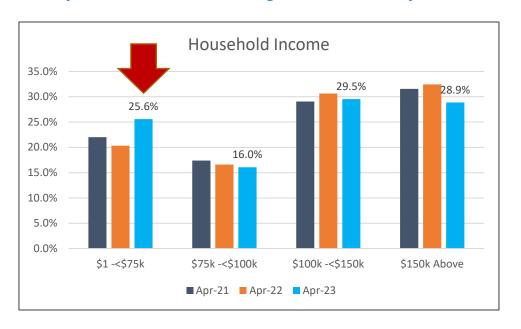


		Apr	-21			Apr	-22			Apr	-23	
Population	1	2	3	4+	1	2	3	4+	1	2	3	4+
All	49.0%	22.9%	15.5%	12.6%	50.4%	22.9%	15.0%	11.8%	50.7%	23.0%	14.9%	11.4%
Account Owners	29.4%	23.0%	28.4%	19.2%	31.1%	23.6%	27.7%	17.5%	33.0%	23.8%	26.9%	16.4%
New Acct Owners	43.7%	20.7%	24.4%	11.3%	44.7%	20.7%	23.6%	10.9%	48.7%	21.1%	20.2%	9.9%



# **Account Owner Demographics**

**Household Income**: Participation among families with HHI of less than \$75,000 has increased over the last year. Some of this growth is likely associated with CalKIDS.

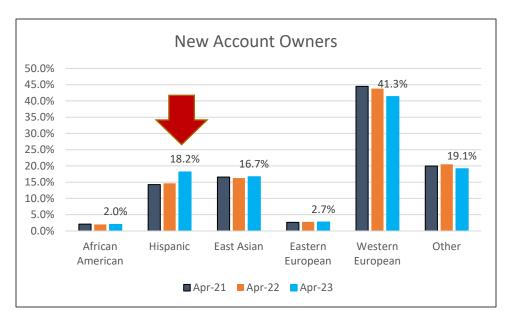


		Apr	-21			Apr	·-22			Apr	-23	
Population	\$1 - <\$75k	\$75k - <\$100k	\$100k - <\$150k	\$150k Above	\$1 - <\$75k	\$75k - <\$100k	\$100k - <\$150k	\$150k Above	\$1 - <\$75k	\$75k - <\$100k	\$100k - <\$150k	\$150k Above
All	52.2%	16.6%	17.9%	13.2%	49.3%	17.3%	19.8%	13.6%	47.4%	17.4%	20.8%	14.5%
Account Owners	16.3%	13.1%	27.0%	43.7%	15.4%	12.5%	28.1%	43.9%	15.4%	12.1%	28.0%	44.5%
New Acct Owners	22.0%	17.4%	29.1%	31.5%	20.3%	16.6%	30.6%	32.4%	25.6%	16.0%	29.5%	28.9%



# **Account Owner Demographics**

Race/Ethnicity: Participation among Hispanic families has increased over the last year. Some of this growth is likely associated with CalKIDS.



	Apr-21					Apr-22					Apr-23							
Population	African American	Hispanic	East Asian	Eastern European	Western European	Other	African American	Hispanic	East Asian	Eastern European	Western European	Other	African American	Hispanic	East Asian	Eastern European	Western European	Other
All	2.4%	26.9%	8.9%	2.3%	46.0%	13.5%	2.3%	27.2%	9.1%	2.3%	45.5%	13.6%	2.2%	27.3%	9.4%	2.3%	45.0%	13.7%
Account Owners	1.6%	11.8%	15.3%	2.8%	49.5%	19.0%	1.6%	12.1%	15.7%	2.8%	48.6%	19.2%	1.6%	12.7%	15.8%	2.8%	47.7%	19.3%
New Acct Owners	2.1%	14.2%	16.6%	2.6%	44.5%	20.0%	2.0%	14.7%	16.3%	2.8%	43.8%	20.5%	2.0%	18.2%	16.7%	2.7%	41.3%	19.1%
Other category incl	her category includes: Southeast Asia, Central & Southwest Asia, Mediterranean, Native American, Scandinavian, Polynesian, Middle Eastern, & Jewish																	



## Market Research

In Q1, we expanded our understanding of high value account owners and financial advisors.

	High Value Account Owners	Financial Advisors
Who we spoke with	<ul> <li>Newer AOs with balances over \$100,000</li> <li>1/3 had advisors – little advisor involvement in this decision</li> </ul>	<ul> <li>CA Financial Advisors who regularly advise clients on college savings</li> </ul>
Key Findings	<ul> <li>College and funding it are not optional</li> <li>Landscape may evolve - need / cost will remain</li> <li>Source of funds sometimes a windfall but most often other investments</li> <li>Parents were driven by tax savings</li> <li>Grandparents wanted to impact grandchildren</li> <li>ScholarShare 529 selected due to low expenses and CA status</li> <li>No need for a special High Value program, but current messaging could be more intrusive</li> </ul>	<ul> <li>Mostly younger advisors building their practice</li> <li>Attitudes towards 529 plans / brand choice driven mostly by structural factors</li> <li>Some reported interaction with field consultants – all positive</li> <li>Limited awareness of 529 Quickview – and limited interest upon exposure</li> <li>Limited awareness of – and some strong interest in – resources on our website</li> </ul>



# **Driving New Account Growth**

Audience	Objective	Tactics and Channels	Cadence
Prospect	<ul><li>Awareness</li><li>Interest</li><li>Open new accounts</li></ul>	<ul><li>Search engine marketing</li><li>Web advertising</li><li>Email (EM)</li><li>Direct mail</li></ul>	Seasonal and evergreen
Inquirers	Open new accounts	<ul><li>Search engine marketing</li><li>Web advertising</li><li>Email</li><li>Direct mail</li></ul>	Seasonal and evergreen
New AO's	Fund and engage with account	• Email	Evergreen
Account Owners	<ul> <li>Continued engagement and support</li> <li>Fund accounts</li> <li>Open additional accounts</li> <li>New product engagement features</li> </ul>	<ul><li>Primarily email and display</li><li>Limited direct mail</li><li>Web advertising</li></ul>	Seasonal and evergreen





## Tactical Results YoY

Audience	2023 Q1 Engagement and Conversion Highlights	2022 Q1 Engagement and Conversion Highlight	YoY Q4 Comparison
Prospect	The Share It Forward DM/EM campaign generated 358 recurring contribution sign-ups as of 3/31/23.	The Tax Time DM/EM campaign generated 130 recurring contribution sign-ups as of 3/31/22.	Recurring contribution sign-up increased significantly YoY. 2022 used a tax message and 2023 provided new account owners a charitable option with \$1,000 deposit.
Inquirers	<ul> <li>27% e-mail unique open rate.</li> <li>8.5% conversion rate with 122 new accounts generated.</li> </ul>	<ul> <li>29% e-mail unique open rate.</li> <li>8.4% conversion rate with 274 new accounts generated.</li> </ul>	<ul> <li>Q1 email engagement dropped slightly in 2023.</li> <li>Q1 conversions rates remained the same but with less inquirer leads, the number of new accounts dropped.</li> </ul>
New AO's	<ul> <li>36% email open rate.</li> <li>0.7% account upsell rate with 228 new accounts and 45% recurring contribution sign-up.</li> </ul>	<ul> <li>46% email open rate.</li> <li>0.9% account upsell rate with 298 new accounts and 39% recurring contribution sign-up.</li> </ul>	<ul> <li>Q1 email engagement dropped in 2023.</li> <li>Account upsell rate and new accounts dropped slightly YoY.</li> <li>Recurring contributions are up YoY.</li> </ul>
Account Owners	Share It Forward DM/EM campaign had a contribution rate of 49.6% and average contribution of \$993 as of 3/31/23.	Tax Time EM campaign had a contribution rate of 17.2% and average contribution of \$723 as of 3/31/22.	AO contribution rate increased YoY.





# **Q1** Creative Samples

# Gain New Accounts/

#### **Evergreen Creative**

## Prospect & Account Owner









# Episodic: Prospect & Account Owner

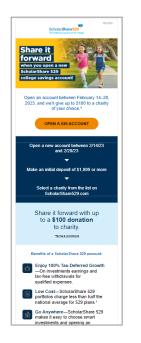
- Direct Mail
- Landing Page

**Share It Forward Campaign** 

- Banners
- Emails

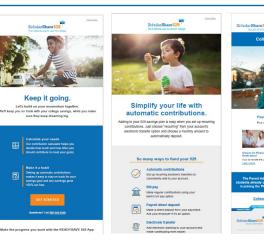






#### **Emails**

- New Account Owner
   Onboarding
- Inquirer Content Drip
- Account
   Owner
   Content Drip









Start saving for college now and ScholarShare 529 will donate up to \$100 to

a charity of your choice

## Q2 Campaign

# Gain New Accounts/

The 2023 529 Day campaign ran between 5/22 - 5/31. A total of 2,160 new accounts were attributed to the campaign – a 36% increase over 2022.

Target Audiences Prospects, Inquirers, and existing AOs.

Media Emails

Direct mail Display

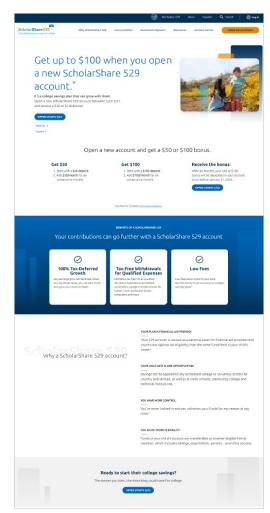
Landing page

Home page messages













# Public Relations: Q1 Recap

**Outreach** 

Media relations initiatives through our PR agency drive coverage in print, online, and in broadcast. These mentions help prospects become familiar with our brand name and brand attributes.



Category	Q4 2022	Q1 2023	Insights
Mentions among top 10 direct-sold 529 plans	ScholarShare 529 was mentioned <b>155</b> times (23%) in the media nationally reaching over <b>163 million</b> readers/viewers.	ScholarShare 529 was mentioned <b>57</b> times (8%) in the media nationally reaching over <b>337 million</b> readers/viewers.	Coverage of how ScholarShare ranks amongst other 529 plans and continued coverage of CalKIDS. English and Spanish media outlets are covering the brand regularly.
Competition	The most frequently mentioned plan was Georgia's Path 2 College plan with 159 mentions, followed by ScholarShare 529, and Illinois Bright Start Direct-Sold College Savings with 107 mentions.	The most frequently mentioned plan was Georgia's Path 2 College plan with 463 mentions (68% of mentions), followed, Utah's my529 plan with 107 mentions (16%) and ScholarShare with 57 mentions (8%).	Announcements from competing plans often trigger media coverage. Topics include investment line-up changes, fee changes, and consumerfocused promotions and sweepstakes.





### **Media Relations**

#### **Outreach**

#### **Press Releases Distributed:**

 February 14 - 'Share It Forward' When You Open a New ScholarShare 529 College Savings Account!

#### **Interviews with Julio Martinez:**

- Cumulus Modesto/ Stockton
- Univision Fresno
- Univision Sacramento
- FOX 40
- Yahoo Finance

#### 'Share It Forward' When You Open a New ScholarShare 529 College Savings Account!

Open a new account between Feb 14-28 and ScholarShare 529 will give \$100 to one of six selected charities of your choice\*

February 14, 2023 09:00 AM Eastern Standard Time

SACRAMENTO, Calif.—(BUSINESS WIRE)—February may be the shortest month of the year, but ScholarShare 529, California's official college savings plan, is making it worth your while with a new promotion that's all about helping others while saving for your child's uture. With the 'Share It Forward' promotion, ScholarShare 529 will give \$100 to a chartly of your choice' when you open a new ScholarShare 529 account with an initial deposit of \$1,000 or more between February 14 through February 28, 2023.

"The 'Share It Forward' promotion has the potential to make an enormous impact on those around us."



"ScholarShare 529 has selected six incredible organizations who could benefit greatly from your participation in the 'Share It Forward' promotion," said Julio Martinez, Executive Director of the ScholarShare Investment Board. "Each contribution will help provide much needed financial resources to help deserving children and families throughout California improve their educational and career goals, all while kickstarting your own child's college savings iourney."

ScholarShare 529 is a tax-advantaged way to save for higher education. Withdrawals are free from state and federal taxes when used for qualified higher education expenses, such as tuition and fees, computer equipment, books, or certain room and board costs. ScholarShare 529 also provides 100% tax-deferred growth, which can mean more money for college.

Opening a ScholarShare 529 account is simple, and the entire process can be done online at ScholarShare529.com. Accounts can be set up in as little as 15 minutes, and can be easily managed online or by mail. To participate in the 'Share It Forward' promotion, you will need to open a new account with a minimum deposit of \$1,000. Once the account has been opened, you will be asked to select one of six codes for selected charities which include 916 Ink Youth Writers, DIY Girls, The Heal Project, Rewritten, United Through Reading, and Youth 2 Leaders Educational Foundation. After entering the selected code into the promo code box during the account opening process, ScholarShare 529 will then 'Share It Forward' on your behalf by donating \$100 to your selected charity.

"Don't let the clock run out on this opportunity to help others in needs," said Martinez. "The 'Share It Forward' promotion has the potential to make an enormous impact on those around us."

\*Visit www.ScholarShare529.com/share or call 1-800-544-5248 for complete terms and conditions as well as eligible charities and their offer codes. Promotion ends 2/28/2023. Sponsored by ScholarShare 529.

#### About ScholarShare 529

ScholarShare 529 serves as California's official college savings plan. Administered by the ScholarShare Investment Board, ScholarShare 529 provides families with a valuable tool that offers a diverse set of investment options, tax-deferred growth, and withdrawals free from state and federal taxes when used for qualified higher education expenses, such as tuition and fees, books, certain room and board costs, computer equipment, and other required supplies. ScholarShare 529 manages \$12 billion in plan assets across more than 393,000 ScholarShare 529 accounts as of 1/31/2023. To open a ScholarShare 529 account or get more information about the plan, visit www.ScholarShare529.com. For information about the ScholarShare Investment Board, visit www.treasurer.ca.gov/scholarshare529, ike ScholarShare 529 on Facebook at www.facebook.com/scholarshare529, and follow them on Twitter at @ScholarShare529. For more information about ScholarShare 529, visit www.ScholarShare529.com.





# Social Media: Q1 Summary









Q1 ScholarShare 529 social media efforts included the established content themes as well as the Share It Forward campaign, WPS partners, and College Countdown blog posts. Paid posts covered promotions and standard content to reach a wider audience, to raise awareness, and to increase traffic.

#### **Total**

Followers - 73,787

Reach - 1,690,911

Impressions - 4,466,160

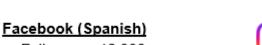
Trackable Mentions - 239

Trackable Website Visits - 15,118



#### Facebook (English)

- Followers 60,278
- Reach 3,376
- Impressions 8,962
- Trackable Mentions 131
- Trackable Website Visits 6,704



- Followers 12,338
- Reach 390
- Impressions 501
- Trackable Mentions 21
- · Trackable Website Visits 5



#### LinkedIn

- Followers 279
- Impressions 1,206
- Trackable Mentions 36
- Trackable Website Visits 33



#### <u>Instagram</u>

- Followers 892
- Reach 1,687,145
- Impressions 4,455,491
- · Trackable Mentions 51
- Trackable Website Visits 8,376





# CalKIDS Marketing Plan - Q1 2023 Achievements



	Goal	Strategy	Achievements
1	Elevate thought leadership strategies	Leverage thought leadership activities to increase brand awareness and program trust and credibility among target audiences.	Developed market study to evaluate and optimize CalKIDS messaging to registrants and prospects.  Provided logistical and promotional support for CalKIDS Town Hall events with the Treasurer.
2	Increase account registrants, linked 529 accounts and disbursement requests	Employ direct-to-consumer methods to boost engagement and drive new account registrations, linked 529 accounts, and distributions.	Executed a mix of paid media campaigns to increase CalKIDS visibility, website engagement, and account registrations.  Enacted a paid social media strategy to boost brand awareness, drive website visits, and promote CalKIDS eligibility letters.
3	Grow program through strategic partnerships	Strengthen and expand tactical partnerships to gain access to additional prospective participants, drive program growth and provide legitimacy to the CalKIDS brand.	Integrated CalKIDS program information into materials and Field Consultant presentations for the Workplace Savings Program audience to support program awareness.
4	Increase financial literacy among registrants	Encourage early savings behaviors and financial awareness among CalKIDS participants and their families.	Expanded the LifeCents financial wellness program to include participation by Local CSAs, with a focus on saving for higher education.





# CalKIDS – Q1 2023 Marketing Summary



	Q1-2023
Public Website Visits (Over 1 million visits as of 4/30/23)	297,143 in Q1 2023 155,566 in Q4 2022 485,754 in Q3 2022
April Promotion Website Visits (4/17-4/30/23)	33,161 – Promotion Landing Page 3,964 – Promotional Toolkit
Letters Mailed	1,411,975 in Q1 2023 15,000 in Q4 2022
Press Mentions / Audience	25 Mentions
	16.5 Million in Audience
Paid Advertising	Display Ads, Outdoor Signage, Digital School Newsletter Ads
Social Media	Paid Social Posts



### CalKIDS - Q1 2023 Paid Media



Strategy: Continued focus on building CalKIDS name recognition and trust among eligible families.

Display Ads – Newborn Awareness Campaign (3/20 – 6/23)

- Partnership with BDG's portfolio of parenting websites Scary Mommy,
   Fatherly, and Romper.
- Geo-targeted web and mobile display ads introduce new and expecting CA parents to CalKIDS and drive visits to the CalKIDS website.

#### As of 5/18:

- Campaign has driven 5,800+ visits to the CalKIDS website.
- Click-Thru-Rates yielding an average CTR of .22% -- exceeding BDG's benchmark for similar campaigns of .12%-.14%.
- Instagram Story Ad has driven some of the most traffic, with 2,074
   visits to CalKIDS website.



# CalKIDS – Q1 2023 Paid Media (Continued)



Out of Home Advertising Campaign – Vector Media (3/20 - 6/9)

- Contract for bus shelter signage in 50 strategic locations in LA near colleges, high schools, elementary schools and high-traffic locations.
- Goal to expand reach, brand recall, and website traffic among eligible populations, particularly students.
  - Broad exposure beyond transit users to include foot and vehicle traffic; 64MM estimated impressions.
  - Will track performance through QR code scans and location-based website search.

School News Roll Call Digital Newsletters (3/6 – 6/30)

- Digital ads running in 17 school district newsletters across multiple counties chosen based on HHI.
- Goal to legitimize the program among eligible families through a trusted, schoolcommunication source and drive readers to check CalKIDS eligibility and register.
- School News averages 9,350 weekly page views.
- Will track performance through website visit reports and QR code scans.



## CalKIDS - Q1 2023 Paid Social Media





- Continuing emphasis on paid promotion of regional consumer mailings in counties by volume statewide.
- Additional spend focused on driving traffic and funneling the target CalKIDS audience to the CalKIDS website.
- Highest metrics seen on Instagram, with reels surging in popularity.
- Efforts to promote CalKIDS' Financial
   Literacy Month Incentives Promotion in
   April drove 1,179 visits to the promotional website.



### CalKIDS - Q1 2023 Paid Social Media



Q1 CalKIDS social media posts covered Financial Aid partnerships, high school senior focused content, registrant milestones, as well as town hall meeting after glows. Paid posts helped garner views, shares, mentions, and website visits.

#### <u>Total</u>

Followers - 1,105

Reach - 626,023

Impressions - 2,120,221

Trackable Mentions - 1,032

Trackable Website Visits - 31,888



#### **Facebook**

- Followers 175
- Reach 10,593
- Impressions 4,291
- Trackable Mentions 21
- Trackable Website Visits 11,092



#### <u>Instagram</u>

- Followers 542
- Reach 614,420
- Impressions 2,105,613
- · Trackable Mentions 985
- Trackable Website Visits 20,763



#### <u>LinkedIn</u>

- Followers 233
- Impressions 1,010
- Trackable Mentions 26
- Trackable Website Visits 33



#### You Tube

- Subscribers 155
- Views 22,799
- Impressions 9,307





# CalKIDS - Q2 2023 Market Study



- Quantitative study in development to help increase utilization of CalKIDS by evaluating messaging, claims, and language.
- Online/mobile survey format targeted to relevant audiences:
  - CalKIDS registrants
  - Unregistered eligible prospects
  - Purchased sample to include eligible new and low-income parents



- Seek data-backed insights from stakeholder reactions, opinions and experience to:
  - Refine messaging strategy
  - Increase program engagement
  - Learn best practices
  - Share learnings with other CSA programs



## Employer Outreach – Q1 2023



#### **New WPS Partners:**

- 1. City of Farmers Brach (TX)
- 2. Washington Commanders (WA)
- 3. The Haverford School (PA)
- 4. Del Puerto Water District
- 5. County of Tulare
- 6. San Francisco Housing Authority
- 7. Chico Area Recreation and Parks District
- 8. Friends Select School (PA)

#### **Field Consultant Activity**

17 5
17
327
4
22
18

#### **RIA Field Consultant Activity**

Financial Planning Association networking events (Orange County and San Francisco)

3





# **Outreach Events Summary**

SIB Staff attended the following events in Q1 to promote ScholarShare 529 and CalKIDS to California families.

Timing	Number of Events	Estimated Number of Attendees	List of Select Events
First Quarter 2023	78	7,934	California Society of Municipal Finance Officers 2023 Conference, Riverside County Office of Education Early Care and Education Unit, San Francisco City & County: Department of Children, Youth & Their Families Summer Resource Fair, Assemblymember Reggie Jones-Sawyer, Salk Institute for Biological Studies, Northern California College Promise Coalition, California Governmental Human Resources Professionals 2023 Conference, Human Resources Pro Conference, Professionals In Human Resources Association Riverside, California Community Colleges Student Financial Aid Administrators Association, Sacramento Housing and Redevelopment Agency, West Sacramento Home Run Program/Yolo County Children's Alliance, Senator Josh Becker





# Appendix



# 2023 Marketing Budgets

### Summary:

Category	2023 Budget	Spending thru 3/31/23	
ScholarShare 529	\$10,000,000	\$2,038,950	
CalKIDS	\$1,000,000	\$120,341	
CalKIDS Incentives	\$450,000	\$0	
Total	\$11,450,000	\$2,159,291	

#### ScholarShare 529:

Direct Marketing (DM, EM, Search, Display)	\$ 1,498,811
Agency Staff	\$ 320,843
Website	\$ 83,756
Public Relations	\$ 49,470
Field Consultant Events	\$ 31,343
Research	\$ 22,750
Fulfillment	\$ 20,913
Social Media	\$ 10,000
Trademark	\$ 814
Incentives	\$ 250
TOTAL	\$ 2,038,950

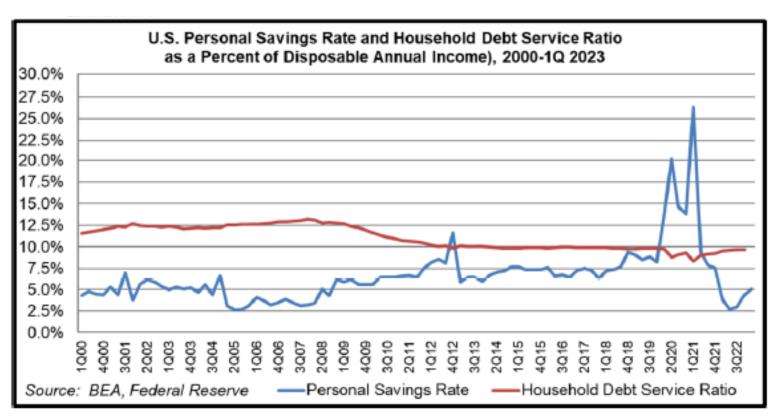
### CalKIDS:

Agency/Staff - Creative & Project Management		70,176
Social Media	\$	21,000
Public Website Hosting		8,480
Paid Media	\$	6,600
Legal Fees	\$	6,234
Events Supplies	\$	5,654
Public Website & Parent Portal Design/Updates		1,550
Printed Collateral	\$	647
TOTAL	\$	120,341



# Softening of New Account Openings reflects national decline in Personal Savings Rate

Current economic and world conditions continue to create hesitancy among prospects in our sales pipeline.



Source: ISS 529 Quarterly Update 1Q 2023

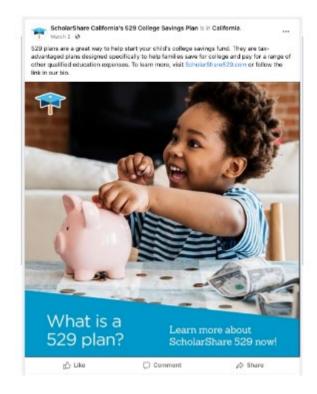
# Social Media: Q1 Facebook Samples



















# Social Media: Q1 Instagram Samples

















# Social Media: Q1 LinkedIn Samples











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